



# Multi-dimensional policyrecommendation matrix



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**Deliverable 6.4** – Multi-dimensional policy-recommendation matrix

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# Summary

The report D6.4 Multi-dimensional policy-recommendation matrix shows the interrelation between social, economic, integration and regional development policies. The implementation of the matrix and the collection of results from each MATILDE partner was coordinated by CUAS.

The policy recommendations consider different fields of action, all government levels from local to EU level and different groups of TCNs and are based on a mixed-methods approach. Thus, the qualitative and quantitative MATILDE results of WP3 and 4 as well as the results of participatory action research of WP5 were included.

Furthermore, as a final step in WP6, at least one policy roundtable was organised by each research partner. There, the prevalidated policy recommendations were jointly drafted, supplemented, adapted and validated. These were then transferred to the matrix and show recommendations and solutions on three levels of interconnectedness (government levels, areas of integration and groups of migrants).

# **Contents**

Summary	
Introduction	
Background and Aim	
Methodology	
Purpose	10
Bibliography	10
Austria	
1. Government level: local	13
2. Government level: regional	23
3. Government level: national	36
4. Government level: European	45
Bibliography	
Bulgaria	5C
1. Government level: local	5
2. Government level: regional	52

3. Government level: national	57
4. Government level: European	59
Bibliography	60
Finland	61
1. Government level: local	62
2. Government level: regional	65
3. Government level: national	70
4. Government level: European	74
Bibliography	75
Germany	76
1. Government level: local	
2. Government level: regional	81
3. Government level: national	84
4. Government level: European	87
Bibliography	88
Italy	89
1. Government level: local	90

2. Government level: regional	95
3. Government level: national	98
4. Government level: European	101
Bibliography	102
Norway	103
1. Government level: local	104
2. Government level: regional	106
3. Government level: national	108
4. Government level: European	110
Bibliography	111
Spain	112
1. Government level: local	113
2. Government level: regional	116
3. Government level: national	
4. Government level: European	123
Bibliography	124

Sweden	125
1. Government level: local	126
2. Government level: regional	129
3. Government level: national	131
4. Government level: European	132
Bibliography	133
Turkey	134
1. Government level: local	135
2. Government level: regional	138
3. Government level: national	139
4. Government level: European	143
Bibliography	144
United Kingdom (Scotland)	145
1. Government level: local	146
2. Government level: regional	154
3. Government level: national	158
4. Government level: European	160

Bibliography	161
Conclusion	162

### Introduction

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### Background and Aim

The multi-dimensional policy recommendations and solutions matrix is imbedded in the WP 6 of the MATILDE project, that focuses on the "development of policy recommendations at strategic and operational level to improve the governance of migration" (MATILDE Grant Agreement No. 870831, 2019, 119). The aim of the multi-dimensional policy recommendations and solutions matrix is to highlight "the inter-relationship of social, economic integration-specific and regional development policies" (MATILDE Grant Agreement No. 870831, 2019, 119). The policy recommendations will consider different areas of action based on the mid-level theory of Ager & Strang (2008; adapted by Weidinger et al. 2017; further extended by Gruber et. al. 2020), all governmental levels from local to EU level and different groups of TCNs.

Of course, the focus of the individual MATILDE case study regions has differed, e.g. on the labour shortage in agricultural production, on the social inclusion of asylum seekers and refugees or on the implementation of language acquisition at local level. Following, the elaboration process of the challenges and policy recommendations was not done inevitably in every area of integration. Hence, they are concentrated in particular on the specific case study focus. Besides, the general focus was on the MATILDE objectives of social and economic impact of TCNs and local development. Nevertheless and due to the inter-relations, which will be explained below, there is a link to the other areas of integration. However, the named challenges and policy recommendations in the individual countries does not claim to be exhaustive. The recommendations mentioned, which were

developed and/or validated with the stakeholders during the policy roundtables and are now included in this report, also reflect the result of the practitioners' view and which priorities and urgencies they see.

### Methodology

The policy recommendation and solutions matrix of each MATILDE country bases on a mixed-method approach. Following, the MATILDE results of the WP 3 and WP 4 were mainly conducted with the help of qualitative interviews as well as focus groups (qualitative research) and with quantitative analyses of descriptive and interpretative statistics (quantitative research). Additionally, the results of WP 5 were conducted within participatory action research in 13 case study regions in cooperation with the MATILDE local partners, aiming to involve important local and regional stakeholders (see Stakeholder Involvement Plan; Gruber et. al. 2020). Therefore, participatory research tools of the MATILDE toolbox were used and adapted to the local needs of each case study region, in order to engage a variety of stakeholders to participatory assess the role of TCNs in rural and mountainous regions in Europe (Membretti & Gilli 2022). This variety of stakeholders is displayed in the MATILDE quadruple helix model including political and public authorities, civil society, academia and research as well as businesses (Carayannis & Campbell 2009; see: Gruber et. al. 2020). Thus, the project results built on an involvement of stakeholders at all stages of participation in the sense of "Arnstein's ladder of citizen participation" (Arnstein 1969), which was adapted to the stages of involvement within the MATILDE project from information over interactive involvement to joint creation (Gruber et. al. 2020). Especially, the last step of the elaboration of policy recommendations mainly based on a joint creation, due to the organisation of at least one policy roundtable in the frame of WP 6 by each research partner. There, the pre-validated policy recommendations, building on a SWOT-analysis (strengths, weaknesses, chances and threats) at all governance levels of the aforementioned results of the WP 3, 4 and 5 as well as scientific literature and further consultation of local and regional

stakeholders, were jointly co-designed, complemented, adapted and validated and hence, refer to the time of validation. When certain topics are mentioned in the policy recommendations, it does not mean, that there are no political measures and approaches in this context at all, but that further effort is recommended here. Additionally and in case of knowledge thereof, practical solutions were introduced. They show already existing practical examples which are working well and respond to a special challenge or need. Such practical solutions could be of interest for the implementation of the policy recommendations and for other governance levels, types of migration or MATILDE countries, considering that they are transferable. In order to offer a standard structure for the elaboration of policy recommendations, a guideline and i. a. templates for a SWOT-analysis and the matrix were provided.

In this phase, the inter-relation of social, economic integration-specific and regional development policies became more evident. In addition, inter-relations of those policies among the different governance levels appeared, which refers to the model of multi-level governance. "As the word, "multilevel" suggests, the concept of MLG [Multilevel Governance] comprises numerous state and non-state actors located at different levels, such as the local (sub-national), the national and the global (supranational)." (Saito-Jensen 2015, p. 2; see also: Gruber 2020) The need for a multi-level governance is explained i. a. by the distribution of competences among different political levels. This approach is aiming an improved cooperation and coordination of these levels. Especially, the competencies in migration and integration policies are distributed at all governance levels with contrary trends – the European Union has increasingly competences in migration policies, while integration policies made a "local turn" instead (Scholten & Penninx 2016; see also: Gruber 2020; Gruber & Zupan 2021). Besides, different groups of migrants are affected different by the migration and integration policies. For example, labour market integration might be restricted for asylum seekers, but not for recognised refugees.

Consequently, the policy recommendations and solutions matrix shows three levels of interconnectedness: 1) the inter-relations between governance levels/policies and areas of integration, 2) the inter-relations between areas of integration and types of migration, and 3) the inter-relations between governance levels/policies and types of migration.

#### Purpose

Migration and integration processes have a social, economic and territorial impact on the regions and vice versa. The governance processes in this frame are interdependent and have an influence on each other (Gruber 2020). Consequently, the policy recommendation matrix of each MATILDE country will evident the dispersal and interdependence of migration and integration policies over the different governance levels from local to the European Union and over different types of migration. In difference to a written report, the matrix tables help to display better at a glance the thematic and governance focus of each MATILDE country as well as the imbedded interdependences. The following policy recommendation matrixes will present the previously discussed inter-relationships of social, economic integration-specific and regional development policies within different areas of integration (Ager & Strang, 2008), various types of migration and interconnected at all governance levels.

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### **Austria**

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In Austria, the case studies were conducted in Carinthia and Vorarlberg. In Vorarlberg, the local structures and processes of social integration of asylum seekers and refugees were analysed in three rural municipalities (Machold et. al. 2022). In Carinthia, the main objective was on the arrival and integration processes of old and new (female) refugees, with a special emphasis on the differences to high-skilled migrants, in the City of Villach and its rural surrounding (Gruber et. al. 2022).

Due to the research in both case study areas, policy recommendations for almost all areas of integration at local, regional, national and European level were formulated. The examples below display this interdependence in the matrix. For example, at both local levels, the lack of contacts between migrants in general and asylum seekers in particular with the local population is seen as problematic and different recommendations aim to increase the contacts. Nevertheless, these recommendations are interdependent with other areas of integration (e.g. "rights and citizenship" in Carinthia and "rural development" in Vorarlberg). This problem of lacking contacts including the respective recommendations is displayed from local to national level. Other recommendations are directed at EU level, for example, to introduce a monitoring system for the quality of accommodation and the care for asylum seekers in the integration area of "housing", which is interlinked with the area of integration "rights and citizenship" at the same governance level. Consequently, the national and regional level need to set minimum qualification standards for refugee home operators and the caring staff as well as for the selection of the location of asylum shelters for quality assurance. For further insights in the policy recommendations and solutions to meet the main challenges in the Austrian case study region refer to the multi-dimensional policy recommendation matrix below.

### 1. Government level: local

Areas of integration		
Economy & Employment Housing		
In general:	In general:	
Carinthia (C): vacancies in the city centre	C: Restrictions on the allocation of public housing to TCNs	
>increase visibility of migrant businesses	>Remove restrictions on the allocation of public housing	
>enable the use of vacant spaces for association meetings,	C: Desire of migrants to live in a central location (e.g. due to	
etc.	limited public transport)	
C: labour shortage (e.g. in care, tourism, Infineon); V: vacancies	>Initiate expansion of public transport neighbourhood	
particularly in health care, tourism, building industries	assistance (introduction to customs, welcome, information on	
>qualify and integrate migrants for different professions.	waste separation, etc.)	
C and V: Insufficient recognition of qualifications by employer	C: Reservations of locals and migrants' lack of knowledge of	
>support of the recognition processes	customs and practices	
>measures for the further qualification of migrants.	>Initiate neighbourhood help (introduction to customs,	
	welcome, information on waste separation, etc.)	
	>Neighbourhood meetings to break down reservations	
	>Create meeting spaces ("Werkraum", VOBIS)	
	>Social housing projects ("intergenerational living").	
	Vorarlberg (V): Private rental housing market is expensive	
	>all persons in need including refugees can register in social	
	housing application list at the municipality, however waiting	
	time is mostly long and criteria for application has long	

	dependent on the duration of living and working in a certain municipality (not primarily on indigence).
Asylum seekers:	Asylum seekers:
V: Little job opportunities for (young) asylum seekers	
>re-install former neighbourhood aid (temporary	
employment, which is based on a direct contact between	
asylum seekers and locals) or	
>foster current "integration activities" by municipalities	
>facilitate the opportunity for an apprenticeship for young	
asylum seekers, which was forbidden between 2019-2021	
and is now only possible after a rigorous labour market	
review.	
Refugees:	Refugees:
V: Structural discrimination in the job search	
>Help with job mediation and placement from volunteers - if	
there is trust and anchoring, this is very successful.	
Solutions:	Solutions:
C: Limited labour market access for asylum seekers	C: TAXES: Securing building land + linking subsidies to
>information about and use of service cheques.	conditions + community spaces.
V: facilitate rigorous labour market review.	V: since 2015 a housing allocation guideline of the federal
	state regulates access to social housing in a more objective
	and mandatory system of points.

Areas of integration	
Education	Health
In general:	In general:
C: lack of child care/kindergarten places	No information added.
>creation of sufficient kindergarten places	
>expansion of afternoon care	
>flexible offers: longer opening hours, flexible pick-up times, staggered price.	
C: use schools & kindergarten as encounter zone for parents.	
V: Corona has brought disadvantage for people with migration background (digitization)	
>enormous engagement of teachers to mitigate these effects of corona	
>high participation of pupils in summer schools (advertised by coordinators of refugee care).	
V: Danger of segregation in German classes.	

Areas of integration		
Social connection/cohesion	Language & culture	Safety & stability
In general:	In general:	In general:
C: Lack of contact between migrants and local population Prejudices, egoism How does a newcomer find a connection? >Involvement of migrant associations in city events (markets, trend sports days, Villach Church Day)	C: provision of multilingual information by the public administration (see: Rights & Citizenship). C: involvement of asylum seekers in translations of information materials/as first	

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>Making successful examples of integration and
intercultural encounters visible (e.g. in the
city/community newspaper, on social media, at events).

>Provide "possibility spaces" for joint activities (low-threshold, affordable rent, storage facilities, no compulsion to consume).

>Create premises for associations

C: Volunteering is associated with requirements and hurdles:

>Improve information on associations, social organisations and volunteering.

>Assumption of membership fees for certain groups of people (e.g.: at risk of poverty and exclusion)

>Teaching the German language together with specialised knowledge

>Recognition for voluntary work/volunteering.

V: Three main approaches for social integration in a municipality

>associations: each municipality has a number of different associations

>voluntary work (group offers or individual accompaniment)

>communal offers

V: Lack of cooperation between standard system and volunteers

language peer counsellors (see Rights & Citizenship).

C: evaluation of the language competencies of staff of public administrations (see Rights & Citizenship).

>multiplicator and mediator at local level (e.g. mayor		
who is particularly important for community awareness)		
needed to negotiate with regional actors (NGOs like		
Caritas, etc.)		
V: Danger of overstrain and disappointment by		
volunteers		
>volunteers need support and counselling		
>clarification of responsibilities between different actors		
>contact person in municipality for integration issues.		
Asylum seekers:	Asylum seekers:	Asylum seekers:
C: enable contacts, integration and participation in	V: Many German learning activities by local	V: Prejudices are
events in Villach (s. Rights & Citizenship)	volunteers, in the beginning course-like	stirred up by one-
V: enable contacts, integration and participation in	formats (with the lack of official courses in	sided media
numerous activities of volunteers and the municipality	2015 and 2016), afterwards focus on individual	reporting,
>former neighbourhood aid and now integration	accompaniment.	uncertainties arise
activities of the municipality.		>Making refugees
>group offers with regard to sports, language learning,		visible in the
cultural offers, etc. on voluntary basis		village,
>individual accompaniment is crucial in many stages of		opportunities to
the asylum process		get to know each
>instalment of learning cafes, sewing cafes particularly		other, reducing
important to reach women.		prejudices.
Refugees:	Refugees:	Refugees:
V: Potential of clubs for refugees not yet used (with the	V: Many German learning activities by local	
exception of sports clubs)	volunteers, in the beginning course-like	
	formats (with the lack of official courses in	

>refugees need a "bridge person" to overcome the barrier of the first entrance >low-threshold opportunities to participate >contact person in the municipality for the engagement on associations >on the other hand: high interest of refugee to participate in "blue light organization" because of creditability for citizenship - but often language problems.	2015 and 2016), afterwards focus on individual accompaniment.	
Solutions:	Solutions:	Solutions:
C: Lack of contact between migrants and the local population:  >Implementation of integration guides, everyday help (mentors, buddies).  C: Recognition of voluntary work, fundraising for associations>Event.  C: Campaign for positive coexistence in Villach, projects to promote intermixing, mutual understanding.  V: Issues of integration as a permanent task for municipalities (not only in times of enhanced immigration)  >instalment of a long-term contact person responsible for integration  >Maintain regional coordinators for refugee care to	C: establishment of specialised interpreting services/multilingual emergency call centres (see safety & stability; rights & citizenship).  V: establishment of local meeting places where German is trained in an informal environment (accompaniment to official courses and possibility of language training): learning cafés, sewing cafés, talking cafés, low-threshold German courses, etc.; particularly important for women.	C: establishment of specialised interpreting services/multiling ual emergency call centres (see Rights & Citizenship; Language and Culture).

Areas of integration	
Mobility	Rights & Citizenship
In general:	In general:
C: Inadequate public transport services (supply to the city districts, Sunday trips, connection to rural communities).  Migrants often do not have a driving licence, work without public transport?  Increase public transport services (frequency, connection to ÖBB, connection to rural areas)-Improve transport connections to asylum centres  Renovate housing + enable public transport connections in rural areas  Expand cycle path infrastructure + easy access (language).  C: Limited affordability of mobility  Financial support for certain groups of people (e.g. people at risk of poverty and exclusion, asylum seekers).  C: Care places incl. housing + accessibility-How do migrants get to (public) contact points?  Mobility in connection with housing> distribution/sharing-adaptation of the public transport structure (apps, language diversity etc.).	C: awareness raising for diversity, intersectionality and different social groups among administrative staff (e.g. in academy of public administration). C: involvement of NGOs to increase understanding of civil societies issues > understand NGOs as cooperation partners. C: promotion of intercultural/diversity-oriented & intersectional learning through >use of existing institutionalisation of integration policy (integration department) >knowledge transfer from the integration department to others and vice versa >learning together: what are current issues/problems/specialities? C: provision of multilingual information by the public administration (see: Rights & Citizenship). C: involvement of asylum seekers in translations of information materials/as first language peer counsellors (see Rights & Citizenship). C: evaluation of the language competencies of staff of public administrations (see Rights & Citizenship).

Asylum seekers:	Asylum seekers:	
	C: enable contacts, integration and participation in events in Villach	
	(s. Social Connection/Cohesion).	
Refugees:	Refugees:	
	C: information package after being granted asylum about housing,	
	labour market, etc.	
Solutions:	Solutions:	
	C: strengthening of networking between politics, public	
	administration, civil society and "affected persons": exchange	
	meetings between the province of Carinthia, the city of Villach,	
	NGOs, civil society, etc.	
	C: establishment of specialised interpreting services/multilingual	
	emergency call centres (s. Safety & Stability; Language & Culture).	

Areas of integration	
Rural/regional development	
In general:	
No information added.	

#### Social connection/cohesion:

- V: Crucial importance of social connections for all areas of integration, particularly in rural areas
- V: Social contacts are important that recognised refugees consider staying in rural areas.
- V: recognised refugee who stay in the rural municipality provide added value for the community, i.e. doing voluntary work in the municipality.

#### Mobility:

Migrants want to live in a central location (partly because of limited public transport - see also Mobility).

>Initiate neighbourhood assistance (introduction to customs, welcome, information on waste separation, etc.).

Inadequate public transport services (supply of the city districts, Sunday trips, connection to surrounding rural communities)

Often migrants do not have a driving licence, work without public transport?

>Increase public transport services (frequency, connection to ÖBB, connection to rural areas)-Improve transport connections to asylum centres

>Renovate housing + enable public transport connections in rural areas

>Expand cycle path infrastructure + easy access (language)

# 2. Government level: regional

Areas of integration	
Economy & Employment	Housing
In general:	In general:
C and V: labour shortage (e.g. in health care, tourism, Infineon)	V: Private rental housing market is expensive.
>qualify and integrate migrants for different professions	C: Legal unequal treatment (housing subsidies: citizens,
(modular training offer).	EU/EEA citizens & recognised refugees)
C: limited access to labour market, especially for Muslim	Private housing market: too expensive, discrimination, too
women	high securities
>promoting access, especially for Muslim women.	>Abolition of legal unequal treatment in housing subsidies
C: insufficient recognition of qualifications by employer	and housing allowances (third-country nationals are mainly
>support of the recognition processes	affected; limited usability of housing subsidies for private
>measures for the further qualification of migrants.	persons).
Thinking ahead in economic development: not just betting	>Central Carinthia Contact Point for Housing Seekers
everything on one company, >Departments of Social Affairs + Housing should see	
also see the needs of other companies.	solutions for individual cases.
Asylum seekers:	Asylum seekers:
C: exploit access to labour market for asylum seekers	C: When choosing a location, pay attention to public
through employment in community jobs, cooperation with	transport connections and accessibility on foot to local
companies/associations/NGOs (s. Social	amenities, authorities, playgrounds, etc. (see Rights &
Connection/Cohesion; Rights & Citizenship).	Citizenship).

	C: More social support through more staff in the neighbourhoods (+ better support key) (see Rights & Citizenship; Social Connection/Cohesion).  C: Establish an "on-call contingent" with student internships and motivate community service workers (voluntary social year) and allow volunteers to help (e.g. cooking, doctor's
	appointments, shopping, hobbies, leisure activities) (see Rights & Citizenship).  C: Improve working conditions for caregivers (e.g. increase supervision for caregivers) (see Rights & Citizenship; Safety & Stability).  C: Quality assurance: minimum qualification standards for
	neighbourhood workers and regular training (see Rights & Citizenship; Safety & Stability).  V: 2015: agreement by all parties of the state parliament and the association of municipalities: asylum seekers accommodation in tents, containers or large-scale quarters should be avoided
	>accommodation in small-scale quartiers in as many municipalities as possible.
Refugees:	Refugees:
V: insufficient recognition of qualifications by employer, particularly of higher educated women >support of the recognition processes >measures for further qualification of migrants.	V: After recognition of the asylum status and the granted right to stay, refuge drop out from basic care provision - strong housing needs >In many cases refugees were allowed to stay longer in basic care (but pay for it) as number of asylum seekers decreased

V: labour market integration of women less successful compared to men

>improve childcare provision also in rural areas >awareness building with regard to headscarves >question traditional role models.

V: Various projects aim to help refugees in search of employment, often no continuity and fragmented offers >need for a continuous accompanient by an integration coach (in transition phases between different courses and offers, but also between different institutions) >Programs needed where people can be permanently employed, both in the first and second labour markets.

>special housing program: "Wohnen 500" initiative developed by non-profit housing developers of Vorarlberg (VOGEWOSI). State subsidy is linked to the condition that one-third of the apartments are available for recognized refugees.

#### Solutions:

C: promotion of access, especially for Muslim women >initiatives to raise awareness of employers (intercultural training).

C: measures for further qualification of migration >expansion of A:LIFE project.

C: increase implementation of labour market ingration projects, e.g. TourlK/A:Life (s. Rights & Citizenship; Social Connection):

V: increase "integration activities" for asylum seekers (organized by Caritas) throughout all federal states.
V: measure to enhance labour market participation for people with multiple (German) learning difficulties, e.g. "Work 1st".

#### Solutions:

V: >"Wohnen 500"

>"secure renting" (Sicher vermieten): State of Vorarlberg offers landlords coverage for rent and operating arrears as well as for additional refurbishment costs to "combat" housing vacancies.

V: competence check as fixed component of the labour market service in Vorarlberg: Pojekt "CHECK IN" for all immigrants.

Areas of integration	
Education	Health
In general:	In general:
C: lack of child care/kindergarten places	C: Mental health
>creation of sufficient kindergarten places	>Increase mental health promotion offers
>creation of full-time places	>ESF = financial support also for health promotion
>expansion of afternoon care	>Crisis intervention team for war traumas -Health in
>flexible offers: longer opening hours, flexible pick-up times,	connection with education (d. children) and work (jobs)
staggered prices.	>Strengthen self-competence-Women should receive
C: lack of coordination on migrants' potentials & knowledge	financial support (stay longer with the children).
gaps:	C: COVID-19 Impacts
>identify potentials and motivation of migrants and make	>Appropriate response to COVID-19: physical and
them usable	psychological impact on Carinthian population.
>educational offers for (young) migrants in line with the	
labour market's needs.	
C: lack of support in school and training:	
>2-year support model to promote work and further training	
opportunities	
>information on training and further education opportunities	
in seminars of the integration agreement/in schools.	

C: information sheet on language assessment & German	
classes at school enrolment	
>more individual attention to the respective situation of the	
child	
>if possible, continuance in regular classes.	
Refugees:	Refugees:
Refugees:  Problem (P): Refugees' skills are often not recognised and	Refugees:
	Refugees:
Problem (P): Refugees' skills are often not recognised and	Refugees:
Problem (P): Refugees' skills are often not recognised and they require to do new training.	Refugees:

Areas of integration	
Social connection/cohesion	Language & culture
In general:	In general:
C: Lack of contact between migrants & local population: >Information dissemination by local politicians about opportunities for intercultural encounter. >Making successful examples/projects of intercultural encounter visible. C: Volunteering with requirements and hurdles: >Assumption of membership fees for certain groups of people	C: evaluation of the language competencies of staff of public administrations (see Rights & Citizenship).

- >Teaching the German language together with specialist knowledge.
- C: Lack of knowledge about important areas of life in Austria/Carinthia
- >Education about education, health, labour market, housing, culture, values
- >Emancipation: promotion of women women's rights, equal rights, advice for men.
- C: Reservations & negative attitude of politics and population towards migrants:
- >Consideration of diverse groups in all political areas
- >Sensitisation to intercultural settings
- >Objectification of political discourses.
- C: Political Agreement: Focus on strengths of immigration and migrants (see Rights & Citizenship).
- C: Examination/monitoring of laws and regulations that have an exclusionary effect (see Rights / Citizenship).
- C: Coming to terms with Carinthia's past on the topic of "foreignness" (see Rights & Citizenship)
- C: Creating encounters and exchanges between the "old minority" and new immigrant population groups (see Rights & Citizenship).
- V: Improve cooperation between local and regional level >regional coordinator for refugee care.
- V: Social integration, social cohesion has a different meaning and different impacts on males and females

Asylum seekers:
C: increased offers of German language courses (more than
1h/week) incl. literary courses in small groups (s. Rights &
Citizenship).
C: accessibility of low-threshold German language courses for
free outside asylum shelters (s. Rights & Citizenship).
V: 2015-2017: high diversity of different funding possibilities
and language course offers. 2018-2021: Shared responsibility
of federal state and national level (ÖIF).
Refugees:
V: 2015-2017: high diversity of different funding possibilities
and language course offers. 2018-2021: Shared responsibility
of federal state and national level (ÖIF).
Solutions:
V: 2015-2020: programme to support volunteers to give
lectures in German "okay.zusammen lernen".

www.matilde-migration.eu

C: Lack of knowledge about important areas of life in Austria/Carinthia:

>Welcome brochures incl. online information collection (multilingual, up-to-date, easy to access)

C: Further development of refugee work into integration work (incl. arrival management): Development of guidelines/checklists for standardised information dissemination in municipalities (see Rights & Citizenship).

C: Expansion of integration office - mediator from communities

C: More projects like "Hera" - permanent! Increased implementation of

C: Central Carinthian contact point for housing seekers, contact seekers...

C: Labour market integration projects like TourlK or A:Life (see Rights & Citizenship; Economy & Employment).

V: Regional coordinator of refugee care - permanent!

V: Strengthen cooperation of associations and migrants organization

V: Allocation of information and guidelines, such as "Ankommen in Vorarlberg".

V: Project "deutsch4alle": development for learning material for voluntary accompaniment of refugees in German learning.

V: "Work 1st" project to support recognised refugees with low German knowledge to prepare for regional (first ) labour market and improve knowledge of German language.

Areas of integration	
Safety & stability	Mobility
In general:	In general:
	C: Inadequate public transport services (supply to the city districts, Sunday trips, connection to rural communities).  Migrants often do not have a driving licence, work without public transport?  >Increase public transport services (frequency, connection to ÖBB, connection to rural areas)-Improve transport connections to asylum centres  >Renovate housing + enable public transport connections in rural areas  >Expand cycle path infrastructure + easy access (language)  C: Limited affordability of mobility  >Financial support for certain groups of people (e.g. people at risk of poverty and exclusion, asylum seekers)  C: Care places incl. housing + accessibility-How do migrants get to (public) contact points?  >Mobility in connection with housing> distribution/sharing-adaptation of the public transport structure (apps, language diversity etc.).
Asylum seekers:	Asylum seekers:
C: improve working conditions for care workers (s. Housing) > quality assurance: minimum qualification standards for	

workers in shelters & regular training (s. Housing; Rights & Citizenship).	
Solutions:	Solutions:
	C: Allocation/distribution of migrants
	(evenly + intercommunal
	Cooperation).
	C: Thinking utopias.

Areas of integration	
Rights & Citizenship	Rural/regional development
In general:	In general:
C: establish a coordinated integration management at all political levels between	
Federal State, districts & municipalities > evaluation of existing	
processes/allocation of resources.	
C: intercultural education for local/regional politicians > education of population.	
C: promotion of "place-based policies" through regional structures (incl. NGOs).	
C: involvement of NGOs to increase understanding of civil socities issues >	
understand NGOs as cooperation partners.	
C: promotion of intercultural/diversity-oriented & intersectional learning through	
>use of existing institutionalisation of integration policy (integration department)	
>knowledge transfer from the integration department to others and vice versa	
>learning together: what are current issues/problems/specialities?	
C: evaluation of the language competences (s. Language & Culture).	

C: evaluation/monitoring of policies with an exclusionary effect (e.g. Minimum Income Act: enable training (s. Social Connection/Cohesion). C: political agreement: focus on strengths of migration & migrants (s. Social Connection/Cohesion). C: reflection of the Carinthia's past on "foreignness" (s. Social Connection/Cohesion). C: create meeting & exchange of "old" minority and new immigrant population groups (s. Social Connection/Cohesion) > promotion of a self-confident approach to one's own origins & roots (s. Social Connection/Cohesion). C: promotion of applied and participatory research on the topic of old and new minorities (s. Social Connection/Cohesion) Asylum seekers: C: choice of location of asylum shelters with public transport connection or walking distance to local amenities, authorities, playgrounds, etc. (s. Housing). C: adaption of entry bans (s. Social Connection/Cohesion). C: exploit access to labour market for asylum seekers (s. Employment; s. Social Connection/Cohesion) > implementation of EU Directive (2013/33/EU). C: increase social care: more staff in shelters (+ better care ratio) (s. Social Connection/Cohesion) > establish a "stand-by" contingent and allow volunteers to support (s. Housing) >medical care should always be guaranteed. C: improve working conditions for care workers > quality assurance: minimum qualification standards for workers in shelters & regular training (s. Housing; Safety & Stability). C: acceleration of asylum procedures.

C: increased offers of German language courses (more than 1h/week) incl. literary		
courses in small groups (s. Language & Culture).		
C: accessibility of low-threshold German language courses for free outside asylum		
shelters (s. Language & Culture).		
	Mobility:	
	C: Migrants want to live in a central	
	location (partly because of limited public	
	transport - see also Mobility).	
	>Initiate neighbourhood assistance	
	(introduction to customs, welcome,	
information on waste separati		
	C: Inadequate public transport services	
	(supply of the city districts, Sunday trips,	
	connection to rural surrounding	
	communities)	
	Often migrants do not have a driving	
	licence, work without public transport?	
	>Increase public transport services	
	(frequency, connection to ÖBB,	
	connection to rural areas)	
	>Improve transport connections to	
	asylum centres	
	>Renovate housing + enable public	
	transport connections in rural areas	
	>Expand cycle path infrastructure + easy	
	access (language).	

Solutions:	Solutions:
C: improvement of coordination & governance of integration in the Federal State	
(interface for municipalities, districts, state and federation): application of regional	
managers or regional integration coordinators	
C: raising awareness of staff in public administration for diversity, intersectionality	
and different social groups: intercultural and diversity-sensitive trainings for public	
administration,	
C: strengthening of networking between politics, public administration, civil	
society, "affected persons": exchange meetings of Federal State of Carinthia, City	
of Villach, NGOs, civil society, etc.	
C: development of refugee work to integration work (incl. arrival management):	
development of guidelines/checklists for standardised information dissemination	
in municipalities (s. Social Connection/Cohesion)	
C: increased implementation of labour market integration projects, e.g. TourIK &	
A:Life (s. Economy & Employment;; Social Connection).	

#### 3. Government level: national

Areas of integration		
Economy & Employment	Housing	
In general:	In general:	
Labour shortage	Rental housing market is expensive	
>recognition of qualifications (one-stop-shop)	>building of social housing and cooperative apartments to	
>facilitate access to the labour market and access to	cover price increase.	
trainings for migrants	Non-equal access to housing market - discrimination of people	
>future perspective: identify jobs of the future, of the regions	with migrant backgrounds / forced migrants	
- match with training opportunities & potentials on the	>objective allocation criteria.	
labour market (training background)	Non-equal distribution of migrants and non-migrants in social	
>increase attractiveness of system-relevant jobs (care,	housing - danger of segregation	
health, energy, childcare).	>settlement management.	
Legal restrictions on the recognition of qualifications		
>facilitate recognition processes		
>lower barriers to recognition of qualifications.		
COVID-19 measures		
>strengthening regionality.		
Match labour market needs with training opportunities for		
TCNs for further qualification (s. Rights & Citizenship).		

Asylum seekers:	Asylum seekers:
Re-introduction of the integration year for all asylum seekers (s. Rights & Citizenship).  utilise the potential of asylum seekers & training (qualification) in areas with a need of employees (e.g. make resources available through language training & further education) (s. Rights & Citizenship)  >specific educational offers for different qualifications.  Consideration of the needs of society as a whole, not only control by the economy.	Have a say in the distribution of refugees and the location of neighbourhoods (see Rights & Citizenship).  When choosing locations, pay attention to public transport connections and accessibility on foot to local amenities, authorities, playgrounds, etc. (see Rights & Citizenship).  More social support through more staff in the neighbourhoods (+ better support ratio) (see Rights & Citizenship).  Establish a "stand-by contingent" with student internships and motivate civilian servants (voluntary social year) and allow volunteers to provide support (e.g. cooking, doctor's appointments, shopping, hobbies, leisure activities, learning German) (see Rights & Citizenship; Social Connection/Cohesion; Language & Culture).  Improve working conditions for caregivers (e.g. increased supervision offers for caregivers) (see Rights & Citizenship) Quality assurance: minimum qualification standards for neighbourhood workers & regular training (see Rights & Citizenship)".
Refugees:	Refugees:
Re-introduction of the integration year to promote labour market integration & social integration (s. Rights & Citizenship).	

Labour migrants:	Labour migrants:
Labour shortage & Red-White-Red Card	
>facilitate access to the Red-White-Red Card for highly-	
qualified migrants	
>realistic salary requirements (s. Rights & Citizenship).	

Areas of integration			
Education	Health		
In general:	In general:		
Lack of child care/kindergarten places >guaranteed kindergarten places for all children >2nd year of mandatory kindergarten attendance (for certain target groups - not sure about this restriction) >expansion of afternoon care. Lack of coordination on migrants' potentials & knowledge gaps: >consider needs of regional labour market >link training & employment. Lack of support at school & in training: >strengthening school social work & psychology >expansion of mother-tongue teaching with more mother- tongue teachers >raise awareness of teachers for intercultural teaching/learning	Low educational and income levels of migrants as well as low health competence decrease self-awareness of health (ÖIF-Forschungsbericht: Migration in Österreich: Gesundheitliche und ökonomische Aspekte).		

>recognize multilingualism as competence. inclusive classes (comprehensive school) (s. Rights & Citizenship) versus "German Support Classes". Non-equal distribution of "Brennpunktschulen" in rural and urban areas >Enhanced support for "Brennpunktschulen" (https://www.vienna.at/pilotprojekt-zur-unterstuetzung-von-brennpunktschulen-startet-im-herbst/6928527).	
Asylum seekers:	Asylum seekers:
	Health care is often difficult because of limited knowledge of German and low health competence and education >Promoting social work accompaniment in health care (raising awareness of mental illness, translations, etc.). >Raising awareness among health workers about cultural differences.
Unaccompanied minor refugees (UMRs):	Unaccompanied minor refugees (UMRs):
	COVID-19 has caused many mental health problems: Increase in lethargy, dejection and loss of perspective in adolescents. >Promote Mobile Youth Work (address consequences of Covid-19).
Solutions:	Solutions:
Mitigate disadvantages (because of corona) for children (particularly experienced by children non-German mother tongues): "summer school".	

In general:  Lack of contact between migrants and local population:  >Change in the understanding of integration - according to the  EU definition "a dynamic, two-way process of mutual accommodation by all immigrants and residents of EU	In general:  C: evaluation of the language competencies of staff of public administrations (see Rights & Citizenship).
Lack of contact between migrants and local population: >Change in the understanding of integration - according to the EU definition "a dynamic, two-way process of mutual accommodation by all immigrants and residents of EU	C: evaluation of the language competencies of staff of
>Change in the understanding of integration - according to the EU definition "a dynamic, two-way process of mutual accommodation by all immigrants and residents of EU	
Member States".  Reservations and negative attitudes of politicians and the local population towards migrants:  >Objectification of political and media discourses (>Consideration of diverse groups in all policy areas: hier Gefahr der "Abstempelung bestimmter Bevölkerungsgruppen, wie zB die Muslime, würde ich weglassen!).  Promotion of place-based policies through regional structures (incl. NGOs) (see Rights & Citizenship).  Facilitate political participation and access to citizenship (examine Bauböck citizenship model) (see Rights & Citizenship).  TCNs: Alignment of conditions for permanent residence with EU citizens (see Social Connection/Cohesion) (see Rights & Citizenship).  Political Agreement: Focus on potentials and strengths of immigration and migrants (see Rights & Citizenship).	

Establish a "stand-by contingent" with student internships and motivate civilian servants (voluntary social year) and allow volunteers to provide support (e.g. cooking, doctor's appointments, shopping, hobbies, leisure activities, learning German...) (see Rights & Citizenship; Housing; Language & Culture).

Facilitate participation in e.g. language courses by offering child care, group-specific courses, good accessibility of services.

Establish a "stand-by" contingent with student internships, civilian servants (voluntary social year) & volunteers to provide support (e.g. cooking, doctor's appointments, shopping, hobbies, leisure activities, learning German, ...) (s. Rights & Citizenship; Housing; Social Connection/Cohesion). Increased offers of German language courses (more than 1h/week) incl. literary courses in small groups (s. Language & Culture).

Attendance of official language classes (starting with B2) is

Areas of integration

Safety & stability

In general:

No information added.

No information added.

costly.

Areas of integration		
Rights & Citizenship	Rural/regional development	
In general:	In general:	
Promotion of "place-based policies" through regional structures (incl. NGOs) (s. Social		
Connection & Cohesion).		
Inclusive classes (comprehensive school) (s. Language & Culture).		
Match labour market needs with training opportunities for TCNs for further qualification (s.		
Economy & Employment).		
Facilitate political participation & access to citizenship (evaluate citizenship model acc.		
Bauböck) (s. Social Connection/Cohesion).		
Align conditions for permanent residence with EU citizens (s. Social Connection/Cohesion).		
Representation: diversity (migration, people with disabilities, gender, sexual orientation,		
youth, elderly, etc.) of the population should be reflected in chambers & other		
representative bodies (e.g. municipal councils).		
Political agreement: focus on the strengths of immigration & migrants (s. Social		
Connection/Cohesion).		
Asylum seekers:		
Distribution of asylum seekers & the location/management of asylum shelters		
>Co-determination by Federal States		
>choice of location with public transport connection or walking distance to local amenities,		
authorities, playgrounds, etc. (s. Housing)		
>increase social care: more staff in shelters (+ better care ratio) (s. Social		
Connection/Cohesion) > establish a "stand-by" contingent and allow volunteers to support (s. Housing)		

>improve working conditions for care workers > quality assurance: minimum qualification	
standards for workers in shelters & regular training (s. Housing; Safety & Stability).	
Acceleration of asylum procedures & increase of transparency - increase number of	
employees in the Federal Office for Immigration and Asylum (BFA)	
>use country report to reduce the need of re-opening of asylum procedures in order to	
prevent retraumatisation & to increase efficiency of procedures	
>enable opportunities for permanent residence (save costs & increase integration efforts).	
Increased offers of German language courses (more than 1h/week) incl. literary courses in	
small groups (s. Language & Culture).	
Re-introduction of the integration year for all asylum seekers (s. Economy & Employment)	
>utilise the potential of asylum seekers & training in areas with a need of employees (s.	
economy & employment).	
Promotion of NGOs: better use of regional know-how of NGOs & regional infrastructure.	
Refugees:	
Re-introduction of the integration year to promote labour market integration & social	
integration (s. economy & employment).	
Labour migrants:	
Labour shortage & Red-White-Red Card	
>facilitate access to the Red-White-Red Card for highly-qualified migrants	
>realistic salary requirements (s. economy & employment).	
	Mobility:
	Rural areas mostly rely on
	private transportation. Limited
	mobility for people dependant
	on public transportation

	>Improve reliable public
	transportation in rural areas.

## 4. Government level: European

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
Create legal channels to enter EU, especially in connection with labour migration (simplify visa policies) (s. Rights & Citizenship).  Expand & uniform implementation of the Blue Card Directive (2009/50/EC; conditions of entry and residence of third-country nationals for the purposes of highly qualified employment)  >Reduce entry requirements (s. Rights & Citizenship).	No uniform minimum requirements for the reception/provision/integration of migrants >Extend the competences of the EU >Define minimum standards for reception, care, integration. No uniform minimum requirements in accommodation/provision of housing >Extend EU competences >Define minimum standards for accommodation/housing allocation.	No information added.	No uniform minimum requirements for health care >Extend EU competences >Define minimum standards for health care.

Asylum seekers:	Asylum seekers:	Asylum seekers:	Asylum seekers:
	EU-wide regulations on		
	accommodation and care in initial		
	reception centres and mandatory		
	compliance with existing		
	regulations + fines for non-		
	compliance (see Rights &		
	Citizenship).		

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
No information added.	No information added.		
Asylum seekers:	Asylum seekers:	Asylum seekers:	
		Enabling "safe flight": protection of people during flight (s. Rights & Citizenship)  Create legal channels to enter EU, especially with regard to resettlement initiatives.  >coordination of EU activities (Gerald Knaus "Welche Grenzen brauchen wir").  Stop pushbacks at external borders (s. Rights & Citizenship).	
		Prevent trafficking in human beings (s. Rights & Citizenship).	

FRONTEX should not only secure borders but also ensure orderly and safe
arrivals (e.g. safe sea crossings) (instead of defence) (s. Rights &
Citizenship).
Visa vs. flight: legal & safe flight (protection mandate before asylum
application) (s. Rights & Citizenship).

Areas of integration				
Rights & Citizenship	Rural/regional development			
In general:	In general:			
Expand EU competence in integration policies >create EU-wide minimum standards in labour market, housing, social integration, etc. in the MS. >create legal channels to enter EU, especially in connection with labour migration (s. Economy & Employment).  Expand & uniform implementation of the Blue Card Directive (2009/50/EC; conditions of entry and residence of third-country nationals for the purposes of highly qualified employment) >Reduce entry requirements (s. Economy & Employment).  Provide low-threshold information on funding for NGOs & institutions; simplify administrative procedures. Simplify administrative procedures (s. Regional Development). Increase available budget for research & knowledge transfer	Provide low-threshold information on funding for NGOs & institutions; simplify administrative procedures. Simplify administrative procedures (s. Rights & Citizenship).			
	In general:  Expand EU competence in integration policies  >create EU-wide minimum standards in labour market, housing, social integration, etc. in the MS.  >create legal channels to enter EU, especially in connection with labour migration (s. Economy & Employment).  Expand & uniform implementation of the Blue Card Directive (2009/50/EC; conditions of entry and residence of third-country nationals for the purposes of highly qualified employment)  >Reduce entry requirements (s. Economy & Employment).  Provide low-threshold information on funding for NGOs & institutions; simplify administrative procedures. Simplify administrative procedures (s. Regional Development).			

Asylum seekers:	Asylum seekers:	
	Relieve burden on MS at the external borders by introducing a	
	quota system: 1.5% of the country's population as asylum seekers	
	(reasonable limit + fine for non-compliance).	
	Making the distribution of asylum seekers in MS visible	
	(transparency barometer).	
	Standardised asylum procedures in the EU.	
	Continually revise EU-wide list of safe countries.	
	Align the rights of beneficiaries of subsidiary protection with those	
	of recognised refugees in the MS.	
	EU-wide regulation on accommodation & care in initial reception	
	centres + fines for non-compliance (see Housing).	
	Monitoring system: quality of accommodation & care, reporting	
	(see Housing).	
	Enabling "safe flight": protection of people during flight (s. Safety &	
	Stability).	
	Stop pushbacks at external borders (s. Safety & Stability).	
	Prevent trafficking in human beings (s. Safety & Stability).	
	FRONTEX should not only secure borders but also ensure orderly	
	and safe arrivals (e.g. safe sea crossings) (instead of defence) (s.	
	Safety & Stability).	
	Visa vs. flight: legal & safe flight (protection mandate before	
	asylum application) (s. Safety & Stability).	

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# Bulgaria

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In Bulgaria, the policy recommendations were developed under the guiding topic "Local development and innovative practices on migration, mobility, integration and inclusion", which was the title of the policy roundtable, too. The inherent multilevel governance and multidimensionality of topics within the areas of integration were considered, consequently. In addition, good practices and practical solutions were focused (Koleva & Ninova 2022). With reference to MIPEX (Solano & Huddleston 2020), Bulgaria's main policy problems occur in the following areas of integration: economy and employment, education, social connection/cohesion, language and culture as well as mobility. These challenges also refer to the case study on "impact on community-space interactions, territorialisation and sense of belonging of rural/mountainous localities through TCN integration" (Koleva 2021, 68). The multidimensional policy recommendations and solutions matrix evidently present the inter-relationship of social, economic and territorial integration policies in Bulgaria. For example, it is recommended at local level in the area of education, to provide additional language programs in Bulgarian language for TCNs and TCN children, which is interdependent with the area of language and culture and is additionally mentioned at the regional governance level. Furthermore, it includes a practical solution. Also, the need of cooperation in various settings is mentioned in different areas of integration (rural development, economy and employment, education, social connection) and at different governance levels, which proves the inherent interdependency of this recommendation. For further insights in the policy recommendations and solutions to meet the main challenges in the Bulgarian case study region refer to the multi-dimensional policy recommendation matrix below.

#### 1. Government level: local

Areas of integration				
Economy & Employment	Housing	Education	Health	
In general:	In general:	In general:	In general:	
- Working groups with active TCNs to discuss	No	Systematically meet the need of TCNs to	No	
strategies for attracting tourists and long-term	information	acquire Bulgarian language skills:	information	
migrants;	added.	- Plan additional funding to meet the need for	added.	
- Free consulting services for TCNS provided by		Bulgarian language classes for TCN children in		
local administration regarding the purchase of		school		
property in the region		- Provide additional Bulgarian language		
- Free consulting for TCNs on various		programs for TCNs and TCNs children in		
administrative services + business consulting		schools		
for entrepreneurs.		- Support TCNs wanting to engage in		
		volunteering and social action.		
Solutions:	Solutions:	Solutions:	Solutions:	
- Many TCNs have successfully developed		- Two English migrants have started a school		
business initiatives in the region or small		for teaching and coaching in English oriented		
businesses such as restaurants and beauty		towards adults, children and teams in the town		
salons, barbershops etc.		of Harmanli.		
		- An innovative form of school 'Playschool'		
		created in 2014 by two British migrants teaches		
		children refugee children in the Registration		

	and reception Center (RRC) Harmanli through	
	play work.	

Areas of integration				
Social connection/cohesion	Language & culture	Safety & stability		
In general:	In general:	In general:		
Need to enhance social connections between locals and TCNS:  - Organise, disseminate and communicate common intercultural events;  - Regular information about municipal intercultural events should be published on the website in Bulgarian and English (See Language&Culture)  - Provision of logistical and financial support from the municipality for the conduction of initiatives	- Support foreign nationals living in the region willing to engage in volunteering and social action (for example provision of English lessons ); - Publish regularly on the website of Haskovo District in Bulgarian and English a schedule of intercultural events related to art, music, sport and ecology in the villages in the region; - Provide all administrative documents in English to the foreign citizens living in Haskovo District (See Rights&Citizenship); - Provide additional Bulgarian language programs for TCNs and TCNs children in schools in the Haskovo and Harmanli	No information added.		
- Provision of opportunities for networking.  Solutions:	region (See Education).  Solutions:	Solutions:		
- The region has a very positive experience with intercultural artistic or green events and there are members of the migrant community who are willing to organize events such as	- There are many examples of TCNs in the region of Haskovo and Harmanli who are engaged in volunteering aimed at improving community life.			

international art festivals.

- In the region there are numerous TCNs with an active lifestyle and business or with ideas and projects for the promotion of the region who are already successfully promoting the region through their network with the different opportunities it provides.

Areas of integration				
Mobility	Rights & Citizenship	Rural/regional development		
In general:  Enhance local mobility: - Improvement and renovation of the transport network; - Provision more and more regularly inter-village bus lines in Haskovo	In general: - Provision of all basic administrative documents to be accessible in English.	In general:  - Establish institutionally a cooperation between active migrants to promote the region as a tourist destination and a place for long-term migration.  - Create programs and conditions that		
District.  Solutions:	Solutions:	enable active migrants to promote the region as 'Ambassadors of Tourism".  Solutions:		
Joidfiolis.	- The paperwork for residency that is filled in the relevant institution in Haskovo is already available also in English following several complaints in relation to this issue.	Many TCNs with an active lifestyle and business are successfully promoting the region through their network.		

## 2. Government level: regional

Areas of integration				
Economy & Employment	Housing	Education	Health	
In general:	In general:	In general:	In general:	
- Establish institutionally a cooperation between active migrants who in their role as 'Ambassadors of Tourism in Haskovo Region' to help to promote the region as a tourist destination but also as a place for long-term migration.	No information added.	- Provision of additional Bulgarian language programs for TCNs and TCNs children in schools in the Haskovo and Harmanli region.	No information added.	
Solutions:	Solutions:	Solutions:	Solutions:	
- In the region there are numerous TCNs with an active lifestyle and business or with ideas and projects for the promotion of the region who are already successfully promoting the region through their network with the different opportunities it provides.				

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
<ul> <li>Support foreign nationals living in the region willing to engage in volunteering and social action (for example provision of English lessons);</li> <li>Publish information about upcoming events on the website of Haskovo District in Bulgarian and English.</li> </ul>	- Support foreign nationals living in the region willing to engage in volunteering and social action (for example provision of English lessons ); - Published regularly on the website of Haskovo District in Bulgarian and English a schedule of intercultural events related to art, music, sport and ecology in the villages in the region; provide all basic administrative documents in English to foreign citizens living in Haskovo District; - Provide additional Bulgarian language programs for TCNs and TCNs children in schools in the Haskovo and Harmanli region.	No information added.	
Solutions:	Solutions:	Solutions:	
	<ul> <li>Two English migrants have started a school for teaching and coaching in English oriented towards adults, children and teams in the town of Harmanli.</li> <li>An innovative form of school 'Playschool' created in 2014 by two British migrants teaches children refugee children in the Registration and reception Center (RRC) Harmanli through play work.</li> <li>The region has a very positive experience with intercultural artistic or green events and there are members of the</li> </ul>		

migrant community who are willing to organize events such	
as international art festivals.	

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
Enhance regional mobility - Improvement and renovation of the transport network; - Provision more and more regularly inter-village bus lines in Haskovo District.	- Provision of all basic administrative documents to be accessible in English for foreign citizens living in Haskovo District.	Establish institutionally a cooperation between active migrants to promote the region as a tourist destination and a place for long-term migration.  - Create programs and conditions that enable active migrants to promote the region as 'Ambassadors of Tourism'.	
Solutions:	- The paperwork for residency that is filled in the relevant institution in Haskovo is already available also in English following several complaints in relation to this issue.	- In the region there are numerous TCNs with an active lifestyle and business or with ideas and projects for the promotion of the region who are already successfully promoting the region through their network with the different opportunities it provides.	

56

#### 3. Government level: national

Areas of integration				
Economy & Employment	Housing	Education	Health	
In general:	In general:	In general:	In general:	
- Creation of a strategy to attract foreign workers and retrain them according to the needs of the economy of specific regions and sectors.	- Improvement of the infrastructure of the refugee camp by adding a functioning space for art activities.	- Provision of additional Bulgarian language programs for TCNs and TCNs children in schools in the Haskovo and Harmanli region.	No information added.	
Solutions:	Solutions:	Solutions:	Solutions:	
		The initiative Intercultural Gardens as Green Bridges organized by the Bulgarian MATILDE team in schools in Harmanli and Haskovo region proved to be a successful good practice that connects children from different countries and cultures in an innovative way		

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
- Sustainable cooperation between state authorities and the NGO sector to train educators and psychologists. (See Education).	No information added.	No information added.	
Solutions:	Solutions:	Solutions:	
The initiative Intercultural Gardens as Green Bridges organized by the Bulgarian MATILDE team in schools in Harmanli and Haskovo region proved to be a successful good practice that connects children from different countries and cultures in an innovative way.			

Areas of integration			
Mobility Rights & Citizenship Rural/regional development		Rural/regional development	
In general:	In general:	In general:	
No information added.	No information added.	- Strategy to attract foreign workers and retrain them according to the needs of the economy of specific regions and sectors.	

## 4. Government level: European

Areas of integration			
Economy & Employment Housing Education Health			
In general:	In general:	In general:	In general:
No information added. No information added. No information added. No information added.			

Areas of integration			
Social connection/cohesion Language & culture Safety & stability			
In general:	In general:	In general:	
No information added.	No information added.	No information added.	

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
No information added.	No information added.	TCNs with successful businesses initiatives and TCNs demonstrating strong entrepreneur potential to be identified and invite to national and European coaching	

semiı	nars, business forums, job fairs and
interd	cultural workshops to share their best
pract	ices.

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### **Finland**

Authors: Lauri Havukainen, Pirjo Pöllänen, Daniel Rauhut, Magnus Enlund

The case study in Ostrobothnia discussed strategies to prevent the outmigration of TCNs, in order to meet the labour shortage in the region, while the case study in North Karelia examined the meaning of languages (Rauhut & Enlund 2022; Davydova-Minguet et. al. 2022). Following, the challenges focus on language acquisition, labour market integration and the need of an increased cooperation of important stakeholders. To meet these challenges, the policy recommendations and solutions in the multi-dimensional matrix mainly refer to the appropriate areas of integration. The interdependence of the areas of integration is – for example – noticeable in the policy recommendations to economy and employment at regional level, where increased education and language learning is recommended, in order to overcome labour-intensive jobs. Improvements in the Finnish language – on the other hand – influence the integration in local associations, which is a policy recommendation for language and culture at local level. In addition, the policy recommendation about on-the-job training, mentioned for education at national level, has an impact on the labour market integration at local level and influences the development of the labour market in the region. Hence, these aspects also need to be considered at different governance levels. For further insights in the policy recommendations and solutions to meet the main challenges in the Finnish case study regions refer to the multi-dimensional policy recommendation matrix below.

#### 1. Government level: local

	Areas of integration			
Economy & Employment	Housing	Education	Health	
In general:	In general:	In general:	In general:	
No information added.	No information added.	The public authorities often promote Finnish as the language of integration (e.g. in integration courses) even in Swedish speaking areas of the country. This can contradict the Finnish constitution and hinder chances of local integration.  - MIGRI should be guided to enforce the current legislation which already gives Swedish equal status as a language of integration. This should be done regionally with the local language in mind.	No information added.	

Areas of integration			
Social connection/cohesion Language & culture		Safety & stability	
In general:	In general:	In general:	
Sports clubs and other leisure time activity organizers are still in a bystander role in integration even though their activities attract immigrants and could easily attract more.	The lingua franca language within a multicultural association can exclude people	No information added.	

Particularly in rural surroundings where the number of possible activities is often limited.  - While some hobbies such as football and music already play a significant role in integration of immigrant children, more emphasis should still be placed on them.  Municipalities, multicultural NGOs and working groups should integrate clubs better. Activity of the clubs should also be promoted and educated.  Organization of integration activities is not always clear between the public and third sector and project base funding of NGOs causes instability.  - Establish working groups with all the relevant actors with lead of the municipality. Municipalities have more continuity and stability not effected as much by funding and staff changes.	from activities and hinder integration if it is not the local language.  - Promote the use of local language as the language used in the NGOs as it helps with integration and establishing relations with the community.	
Solutions:	Solutions:	Solutions:
Larger cities like Joensuu in North Karelia already has a municipal wide multicultural working group with wide variety of societal actors participating. This, however, is rare in more rural municipalities. At least in Lieksa, North Karelia we managed to get two important actors on the same table to discuss co-operation. We also would have liked get the municipality involved in their potential partnership.		

Areas of integration			
Mobility Rights & Citizenship Rural/regional development			
In general:	In general:	In general:	
No information added.	No information added.	No information added.	

## 2. Government level: regional

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
In rural areas in both regions the labour	Many rural areas suffer from lack of	No information	No information
market is mostly low-productive and labour	proper housing. This causes car	added.	added.
intensive. Heavy reliance on low-	decency as available housing is often		
productive, labour intensive and often low	in more remote places in rural areas.		
paid work will slow down the structural	- While investments in housing and		
change of the economy in the region and	public transport might not be		
lead to underdevelopment.	economically feasible in long term they		
- A diversification of the economic	still should be looked into.		
structure is needed, and in such			
diversification, immigrants can play a vital			
role. Investments from all government			
levels are needed.			

Asylum seekers:	Asylum seekers:	Asylum seekers:	Asylum seekers:
While labour intensive jobs are a good stepping stone for asylum seekers, this can also stagnate individuals socioeconomic progress in long term.  - Investments in language education and education in general will help asylum seekers and refugees advance socioeconomically.	If asylum seekers and refugees are settled in remote areas of rural municipalities, they may struggle with everyday life as many do not have a car or a licence and the public transport is meagre at best.  - Asylum seekers should be placed in areas where access to services and job opportunities are reachable without a car.		
Refugees:	Refugees:	Refugees:	Refugees:
While labour intensive jobs are a good stepping stone for refugees, this can also stagnate individuals socioeconomic progress in long term.  - Investments in language education and education in general will help asylum seekers and refugees advance socioeconomically.	If asylum seekers and refugees are settled in remote areas of rural municipalities, they may struggle with everyday life as many do not have a car or a licence and the public transport is meagre at best.  - Refugees should be placed in areas where access to services and job opportunities are reachable without a car.		

Labour migrants:	Labour migrants:	Labour migrants:	Labour migrants:
Many jobs attracting labour migrants are			
seasonal in nature and do not provide			
means for more permant residence, even if			
there is will towards it. This especially in			
agriculture heavy Ostrobothnia.			
- Making residence permits more flexible			
and diversification of the economy will			
help establish more permanent residence.			
Solutions:	Solutions:	Solutions:	Solutions:
	When the current Ukrainian refugee		
	situation started it seems that		
	something has been learned from past		
	mistakes as many of the new reception		
	centres have been placed in		
	population centres.		

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
Local multicultural associations, other NGOs and public institutions	No information	No information	
interregional communication and co-operation is often lacking. This can hinder	added.	added.	
small actors' possibilities, especially when the best practices or applying			
funding or organizing activities are not known.			

- Local multicultural associations, other NGOs and public institutions should co-		
operate and co-ordinate activities, strategies and practices better regionally.		
Applying for funding is one major issue this could help with. Regional working		
groups and networks need to promoted and established.		
·		
Solutions:	Solutions:	Solutions:
	Solutions:	Solutions:

Areas of integration		
Mobility	Rights & Citizenship	Rural/regional development
In general:	In general:	In general:
	No information added.	No information added.
Labour migrants:	Labour migrants:	
North Karelia and Ostrobothnia are not well known internationally and this causes issues when attracting labor migrants. Both regions have advantages that are poorly promoted.  - The regions need to do more and better place marketing and place branding.		

Solutions:	Solutions:	Solutions:
Both North Karelia and Ostrobothnia have educational institutions that have		
been successful in student recruitment from abroad. Now we just need		
structures to make them stay after graduating.		

## 3. Government level: national

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
- Creation of a strategy to attract foreign	No	The new curriculum for the integration	No
workers and retrain them according to the	information	education is directing language learning and	information
needs of the economy of specific regions	added.	language teaching towards on-the-job learning.	added.
and sectors.		However, this is a demanding task for rural areas	
		as there often are not enough on-the-job	
		training position in the private job market. Also,	
		the competitive tendering done every few years	
		hinders the education organizers chances of	
		developing their programs. Tendering also	
		favours private businesses over the often more	
		experienced and qualified local educational	
		institutions.	
		- There should be nationwide instructions for	
		municipalities for offering and organizing these	
		on-the-job learning positions for immigrants and	
		quotas for immigrants in the public sector	
		organisations for their on-the-job learning	
		positions. The suppliers of language courses	

		should be guaranteed better continuity to develop their language teaching and the role and practices of tendering changed.	
Labour migrants:	Labour migrants:	Labour migrants:	Labour migrants:
Many jobs attracting labour migrants are seasonal in nature and do not provide means for more permanent residence, even if there is will towards it. This especially in agriculture heavy Ostrobothnia.  - Making residence permits more flexible and diversification of the economy will help establish more permanent residence.			
Solutions:	Solutions:	Solutions:	Solutions:
		According our knowledge a lot to guarantee better continuity for the integration courses can already be achieved with the current legislation. It up to the political will of the politicians and public officials to actually make it reality.	

Areas of integration			
Social connection/cohesion Language & culture Safety & stability			
In general:	In general:	In general:	
No information added.	No information added.	No information added.	

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
No information added	The line demarking between what responsibilities society has for its new residents and what obligations the new residents have in the integration process is often vague and blurry. Both politicians and practitioners as well as immigrants have an incomplete perception on rights, obligations, responsibilities, and duties.  - It should be clarified what kind of help, how much and for how long society will give. Parallel to this, what the new residents are expected to do should also be clarified. Here the new act on integration could and hopefully can bring change.	No information added	
Labour migrants:	Labour migrants:		
	Some groups like the elderly and labour immigrants are often dropped out from language learning and integration courses as they are focused for unemployed immigrants and refugees.  - There should be national guidelines and economic support for local actors on how to substitute the language learning of those migrants who are not involved in the		

	integration courses. More on-the-job integrated language learning. This issue is	
	hopefully addressed in the new integration legislation.	
Family migrants:	Family migrants:	
	Some groups like the elderly and labour immigrants are often dropped out from	
	language learning and integration courses as they are focused for unemployed	
	immigrants and refugees.	
	- There should be national guidelines and economic support for local actors on how to	
	substitute the language learning of those migrants who are not involved in the	
	integration courses. More on-the-job integrated language learning. This issue is	
	hopefully addressed in the new integration legislation.	
Other:	Other:	
	Some groups like the elderly and labour immigrants are often dropped out from	
	language learning and integration courses as they are focused for unemployed	
	immigrants and refugees.	
	- There should be national guidelines and economic support for local actors on how to	
	substitute the language learning of those migrants who are not involved in the	
	integration courses. More on-the-job integrated language learning. This issue is	
	hopefully addressed in the new integration legislation.	
Solutions:	Solutions:	Solutions:
	The new curriculum for integration courses has more on-the-job learning integrated	
	into it but as stated elsewhere this also raises issues, particularly in rural areas.	

# 4. Government level: European

Areas of integration			
Economy & Employment Housing Education Health			
In general:	In general:	In general:	In general:
No information added.	No information added.	No information added.	No information added.

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
No information added.	No information added.	In local level the NGOs are not familiar enough with different possibilities to make effective use of EU funding. In many NGOs, project-based funding is causing problems setting up activities in the long run.  - The EU funding instruments for local and regional actors, NGOs, should be more easily accessible and there should be better continuity for project-based activities. It should be considered how small but efficiently operating NGOs could create activities that have opportunity for more stable and permanent funding.	

Areas of integration				
Mobility Rights & Citizenship Rural/regional development				
In general:	In general:	In general:		
No information added.	No information added.	No information added.		

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# Germany

Author: Tobias Weidinger

In Bavaria, the MATILDE case study region of Germany, the (health) care sector, the hospitality industry, and handicraft were put in context with the TCN employment in three rural districts (Kordel et al. 2021). Employment of TCNs is crucial (1) for the companies to pursue one's business despite of a shortage of workers, (2) for the regions to maintain a diversified regional economy, and (3) for the migrants to fulfil themselves and build up a future in the countryside (Kordel et al. 2022). Given the existing labour shortage, the aim should be to promote the recruiting and onboarding of TCN employees and support their wellbeing and retention (Weidinger et al. 2022). However, these processes are hindered by the inconsistency of policies through different interpretation and implementation of laws at the lower governance levels. With regard to the case study objective, the main challenges in economy and employment include bureaucracy, a lack of knowledge of employers and TCNs about their own rights, opportunities and responsibilities as well as negative attitudes toward TCNs among employers, colleagues and clients/patients. To address these challenges, the multi-dimensional matrix offers several policy recommendations. It is suggested, for instance, to foster intercultural opening at different governance levels (local and national), and to consider employers as important stakeholders in integration issues. This issue is also related to the area of integration for language and culture at local and for social connection/cohesion at local, regional, national and EU level. For more insights on policy recommendations and solutions to address key challenges in the German case study regions, please see the multi-dimensional policy recommendations matrix below.

## 1. Government level: local

Areas of integration				
Economy & Employment	Housing	Education	Health	
In general:	In general:	In general:	In general:	
Addressing employers as	Found or nurture existing	Safeguarding places in all-day	Provision of	
important actors of integration,	social housing associations	child care and schooling	therapeutical	
fostering intercultural opening,	and construct apartments,	infrastructures, better	counselling services,	
apply target-group specific	support by employers, local	information of TCNs about	consider health	
communication, establish	administration, welfare	child care offers and	holistically and include	
external or in-house relocation	organizations, NGOs and	apprenticeship in Germany,	both social and leisure	
management and regular	refugee relief groups with	training and qualification of	aspects in municipal	
meeting encounters, offer	regard to TCNs' access to	nursery school teachers and	health concepts;	
tandem and mentoring	private housing.	school teachers, establish	strengthening	
programmes, work-		lending services for technical	interculturally sensitive	
accompanying language		equipment, construction of	communication of such	
courses, financial incentives,		nurseries and kindergartens.	concepts.	
flexible work models and long				
holidays to VFR, qualification				
measures and support for				
qualification.				

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
Making presence of TCNs at and the diverse	Prioritisation of acquisition of German language,	No information	
history of immigration in places more visible,	offer different forms of communication and specific	added	
fostering interaction between TCNs and the	places to communicate, intercultural opening of local		
local resident population.	administration, nurseries, kindergartens, schools,		
	general practitioners, hospitals, public transport		
	companies, police, customs authorities and the		
	justice system.		

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
Digitisation of bureaucratic procedures to prevent everyday mobility, improving everyday mobility by means of providing bicycles, lifts or shuttle busses, fostering public transport offers, reducing language barriers for on-demand offers and reimbursing costs for volunteers who provide lifts. To allow TCNs to pursue driving school and buy an own car, loans or (partial) reimbursements by the state or employers could be offered.	Transparent and clear responsibilities, welcoming receptions for TCNs and parties for naturalisation, rural citizenship documents, low-threshold opportunities for participation, establishment of integration advisory boards, opening up offers for all immigrants & refugees.		
Asylum seekers:	Asylum seekers:		
Prevention of everyday mobility by means of decentralised counselling.			
Refugees:	Refugees:	Social connection/cohesion:	
Prevention of everyday mobility by means of decentralised counselling.		Strengthening regional networks and cooperation, gain support from local elites and key stakeholders	

UMRs:	UMRs:	UMRs:
Prevention of everyday mobility by means of decentralised counselling.		
Family migrants:	Family migrants:	Rights & Citizenship:
		Welcome hubs as first
		contact points at the local
		administration, merging
		existing (parallel) structures
		in village development,
		economic development and
		integration work.

# 2. Government level: regional

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
Support small and medium-sized enterprises with regard to recruiting, better communicate opportunities for the recognition of foreign credentials and provide loans, deferrals of payments and (partial) wavers for the recognition process.		Hire additional staff for nurseries, kindergarten and school, extend curriculum of prospective teachers, strengthen programmes for exam companions.	No information added.
Asylum seekers:	Asylum seekers:  Apply algorithm-based matching processes to allocate asylum seekers, asylum accommodation should be equipped with internet and Wi-Fi.	Asylum seekers:	Asylum seekers:

Refugees:	Refugees:	Refugees:	Refugees:
	Apply algorithm-based		
	matching processes to		
	allocate resettlement		
	refugees- Refugees should be		
	placed in areas where access		
	to services and job		
	opportunities are reachable		
	without a car.		
UMRs:	UMRs:	UMRs:	UMRs:
	Apply algorithm-based		
	matching processes to		
	allocate UMRs.		

Areas of integration			
Social connection/cohesion Language & culture Safety & stability			
In general:	In general:	In general:	
Maintain and consolidate prevention programmes addressing racism and intercultural opening of society.	Maintain and consolidate programmes for lay cultural and language interpreting.	No information added.	

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
No information added.	Transparent and clear responsibilities, definition of integration as mandatory task, replacement of a target group orientation in offers with a group orientation.		
Refugees:	Refugees:	Health:	
		Social connection/cohesion: regular formats of exchange between local stakeholders about the topic of immigration and integration.	
Mobility:	Mobility:	Mobility:	
		Rights & Citizenship: provide funding consultants and a 'local integration package'.	

## 3. Government level: national

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
Expand capacities at the	Construction of social	Evaluate minimum	Provision of psychological
customs authorities, implement	housing.	requirements for the provision	and therapeutical offers for
mandatory time recording in		of language & integration	TCNs, safeguard support in
hospitality industry, support the		courses.	terms of substance
intercultural opening of the			counselling.
workforce, provide counselling			
offers with regard to			
information about qualification			
and education of (TCN)			
newcomers as well as self-			
employment, better			
communicate opportunities for			
the recognition of foreign			
credentials, evaluation of the			
Temporary Employment Act.			

Asylum seekers:	Asylum seekers:	Asylum seekers:	Asylum seekers:
Evaluation of the temporary work permits for asylum seekers.			
Refugees:	Refugees:	Refugees:	Refugees:
		Evaluate the residence rule for recognised refugees.	

Areas of integration			
Social connection/cohesion Language & culture Safety & stability			
In general:	In general:	In general:	
Maintain and consolidate federal programmes for	Provide more opportunities to learn the	No information	
intercultural opening of society and fostering	language, initiate image campaigns about the	added.	
democracy.	advantages of multilingualism.		

Areas of integration			
Mahiliha	Diahta & Citizanahin	Rural/regional	
Mobility	Rights & Citizenship	development	
In general:	In general:	In general:	
Check, if recognition of foreign driving licenses is	Transparent and clear responsibilities, definition		
possible without prior tests, re-fund travel costs to	of integration as mandatory task, replacement of		
language and integration courses in an easy way.	a target group orientation in offers with a group		

	orientation, hire more staff for the visa departments of the embassies and the Federal Office for Migration and Refugees, foster family reunification, provide TCNs with a right to vote at least on the local level, exploit the potential for naturalisation of TCNs.	
Family reunion:	Family reunion:	Rights & Citizenship:
		Provide enough
		funding for the
		purpose of
		integration, including
		emergency funds.

# 4. Government level: European

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
No information added.	Maintain and consolidate funding	Define internet connection and Wi-	No information
	for the intercultural opening of the	Fi as minimum requirements for	added.
workforce and facilitate the		asylum accommodation.	
	recognition of professional		
	qualifications.		

Areas of integration		
Social connection/cohesion	Language & culture	Safety & stability
In general:	In general:	In general:
Maintain and consolidate programmes for intercultural opening of society	No information added.	No information added.

	Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development		
In general:	In general:	In general:		
No information added.	Replacement of a target group orientation in offers with a group orientation.			
		Rights & Citizenship:		
		Dismantle bureaucratic hurdles for small cities and rural districts and municipalities in rural and mountain areas with regard to applications for EU funding, better use ERDF funds for the topic of integration.		

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# Italy

Author: Mia Scotti

The Italian case studies were geographically and thematically divided. In South Tyrol, the case study objective was the labour market integration of TCNs, while in the Metropolitan City of Turin, the focus was on the territorial and social impact of TCNs settlement in a mountainous region (Gilli & Membretti 2022). Hence, the results build on a variety of different aspects in the TCNs inclusion in rural regions, which were discussed and policy recommendations elaborated – due to its complexity – in two roundtables (Scotti 2022). Nevertheless, the main problems arose in the frame of the following areas of integration: economy and employment, rights and citizenship, education, health, mobility, and housing. For example, the migration policies do not meet the economic needs in Italy. In consequence, it is explained in the policy recommendations and solutions matrix at a national level to increase the access and to change policies towards welcoming for different groups of TCNs. Such changes would also meet the challenge, located at local level in "rights and citizenship", of a lack of work permissions. Consequently, challenges and policy recommendations are linked in various areas of integration and have an impact at different governance levels. For further insights in the policy recommendations and solutions to meet the main challenges in the Italian case study region refer to the multi-dimensional policy recommendation matrix below.

#### 1. Government level: local

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
	Challenges:	Challenges:	Challenges:
	- Lack of housing facilities;	- High NEET rates across	- Low offer and access
	- High costs of housing;	TCNs;	to public health
	- Mistrust of local owners to rent to	- Lower education higher	services; difficulties in
	TCNs;	among TCNs in respect to	receiving health
	- poor housing conditions	Italians.	services do to cultural,
	Possible solutions	Possible solutions	language and religious
	/recommendations:	/recommendations:	barriers;
	- Public support in the form of	- Flexible integrative	Possible solutions
	payment guarantee;	training, formative	/recommendations:
	- Rehabilitation of abandoned or	activities, afternoon and	- Proximity services;
	underused buildings in inland/	evening didactic activities,	cultural mediators,
	mountainous areas	workshops, activities	target actions.
	- Co-housing approach and hostels	connected with local	Roundtables
	for temporary inhabitants.	traditions and vocations,	suggestion: cultural
		psychological support for	mediators for both
		scholars and families.	TCNs and local
			communities.

Labour migrants:	Labour migrants:	Labour migrants:	Labour migrants:
Challenges:			
- labour market is marked by high			
seasonality; intense/ Demand for			
just some months;			
- TCNs employed in less socially			
desirable jobs;			
Possible solutions/			
recommendations:			
- Professional training, accredited			
training, check of competences,			
life-long learning, peer-to-peer			
training, cultural mediation			
activities and projects.			
Solutions:	Solutions:	Solutions:	Solutions:
MARKAS (private company	Home for 1 euro: Some small		
implementing equity	Italian municipalities sell started		
management policies and	'houses for 1 euro' with the		
actions) engagement in	possibility of buying houses for 1		
workspace atmosphere surveys; -	euro by settling in the territory;		
staff training & talent; - support	Domus Sportello: Projects to		
creative solutions for TCNs	support people housing and job		
workers to overcome the	opportunities access through		
language problem; check of	awareness initiatives.		
competencies implementation.			

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
Challenges: a peaceful but separate coexistence among	Challenges: a multilingual context		
TCNs and locals; fears and mistrust of local	increases integration difficulties.		
communities.	Possible solutions/		
Possible solutions/ recommendations: mutual	recommendations: language		
exchange and cooperation between locals and new	training and target projects to		
arrivals; local initiatives with a multi-level approach (the	improve language learning		
one which involves various local actors); actions and			
projects with specific and concrete objectives centred			
on the exchange (e.g., offering training to migrants and			
involving them in initiatives relevant to the community			
such as the maintenance of land and forests or the			
promotion of rural commons initiatives;			
Roundtables suggestion: relocate fears in public space			
debate.			

Asylum seekers:	Asylum seekers:	Asylum seekers:
Challenges: migrants not interested in staying permanently on the territory.		Challenges: irregularly crossing of the alps with risks to their physical safety.
Refugees:	Refugees:	Refugees:
Challenges: migrants not interested in staying permanently on the territory.		
Family migrants:	Family migrants:	Family migrants:
Challenges: Migrants women more excluded from social life due to family's duties.		
Other:	Other:	Other:
		Local historical fragmentation does not help migrants, who struggles to find a place.
Solutions:	Solutions:	Solutions:
Building workshop as done in ST, physically building something for the community and TCNs favouring inclusion and exchange (Camposaz project).	Morus onlus projects: Moro Onlus activated a of Coro Moro (a choral activity) to help TCNs learn Italian while approaching traditional local songs.	FIRST aid stations and rescue service (MigrAlp project).

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
Challenges: low frequency and poor capillarity of public transport particularly elderly, migrants, students and women; TCNs have less frequently a private car. Possible solutions/recommendations: Improve flexible transport and community-managed services such as carpooling or social taxis may represent a solution to this problem guaranteeing benefits for all.		No information added.	
Labour migrants:	Labour migrants:	Labour migrants:	
	Challenges: not enough work permission availability in respect to labour supply and demand= out of quota migration phenomenon which turn in to irregular situations.		
Solutions:	Solutions:	Solutions:	
"TAXI SOCIALE". Small municipalities in Italy activated a social taxi, a public shared taxi service that can be rented to access basic services (hospitals/schools) locally.			

# 2. Government level: regional

	Areas of integration			
Economy & Employment	Housing	Education	Health	
In general:	In general:	In general:	In general:	
No information	No information	Challenges: low connection of formative	Challenges: health service offers points far	
added.	added.	offer with local tradition and needs;	from small municipalities; low capillarity of	
		inefficient planning of school services at a	the health services across territories; low	
		regional level; low involvement of local	involvement of local stakeholders in	
		stakeholders in regional planning;	regional planning; unsustainability of public	
		unsustainability of public services in low	services in low densely populated areas.	
		densely populated areas.	Possible solutions/ recommendations:	
		Possible solutions/recommendations:	innovative services: e.g. communities' nurse	
		Effective public service planning; local	and midwife; telemedicine; local	
		stakeholder involvement in service	stakeholder involvement in service	
		planning. When it comes to inclusion,	planning; Institutionalisation of	
		schools play a crucial role.	experiences and best practices; Foster	
			linkages between local realities and	
			national decision makers.	

Solutions:	Solutions:	Solutions:	Solutions:
		Local, regional and national service	Project CONSENSO. Community Nurse
		planning roundtables - SNAI (Italy Inner	Supporting Elderly in a changing Society -
		area National strategy) experience.	activation of a nurse who visits the patients
			and not the opposite.

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
Roundtables suggestion: Educational institutions should be more involved in the inclusion projects and debate; Welcoming and inclusion require time, resources and targeted investments.	No information added.	No information added.	

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
Challenges: low frequency and poor capillarity of public	No information		
transport in rural and mountainous areas; economic	added.		
unsustainability of public services in low densely			
populated areas; low involvement of local stakeholders in			
regional planning.			
Possible solutions/recommendations:			

innovative services; Institutionalisation of experiences and best practices; Foster linkages between local realities and national decision makers.		
Other:	Other:	Other:
		Migrant's interest in mountain and rural places seem low: in fact, not all of them see the mountains as a place where they can take root.  Many migrants come from densely urban contexts in their countries of origin, and they seem used to a lifestyle that has little to do with the mountain and rural ones.
Solutions:	Solutions:	Solutions:
Local, regional and national service planning roundtables - SNAI (Italy Inner area National strategy) experience.		

## 3. Government level: national

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
Challenges: approach to migration utilitarian	Challenges: not equal and adequate	No information	No information
and poorly based on a mutual benefits strategy	housing policies; low access to	added.	added.
Possible solutions/ recommendations: reverse	housing facilities		
the trend to structured policies to welcome	Possible		
TCNs	solutions/recommendations:		
Roundtables suggestion: Building a culture of	reverse the trend to structured		
exchange.	policies to welcome TCNs.		
Labour migrants:	Labour migrants:	Labour migrants:	Labour migrants:
Challenges:	Challenges:		
Yearly entrance quote plans and temporary	Migrants often find work but not a		
work permission visa	home, especially in rural areas, and		
underestimates/overestimates National labour	are forced into shanty towns or poor		
market's needs; Irregular employment, few	housing conditions.		
guarantees for the workers; underestimation of			
the contribution of migrant workers to the			
economic system; labour exploitation, low self-			
employment.			

Possible solutions/recommendations: better	
target work visa permission; widening micro-	
credit opportunities and access; guidance and	
mentorship programme; Improve public	
opinion and political actors' knowledge of the	
contribution of foreign immigrants to the	
Italian economy and society.	

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
Challenges:	No information added.		
lack of governance; low stakeholders' involvement;			
abandonment of successful integration experiences (SPRAR);			
political instrumentalisation of the migration issue; fear and			
misinformation.			
Possible solutions/recommendations: National migration and			
Data policy; Enhancing migration impact assessment.			
Roundtables suggestion: Fears should not be isolated but			
rather be relocated in a national debate/ Everyone actor has			
to feel a sense of belonging to a process to make it his own.			

Asylum seekers:	Asylum seekers:	Asylum seekers:
Challenges: complex system of not unitary measures and actions.		Challenges: slowness of administrative and bureaucratic procedures; Policies, laws and rules changes.
Labour migrants:	Labour migrants:	Labour migrants:
		Challenges: slowness of administrative and bureaucratic procedures; Policies, laws and rules changes

Areas of integration		
Mobility	Rights & Citizenship	Rural/regional development
In general:	In general:	In general:
No information added.	Challenges:	Challenges: population decline and abandonment in rural and
	difficulty to obtain a regular	mountainous areas.
	migrant status = low rights =	Possible solutions/recommendations: The demographic theme and
	low participation in local	the issue of territorial inequalities must be put in relation with
	social life.	migration policies.
		Roundtables suggestion: In Italy's inland and mountainous areas
		there are several underestimated effectiveness opportunities in
		terms of inclusion of new inhabitants, including foreigners;/ To be
		effective, projects must take into account the territorial dimension of
		their application.

# 4. Government level: European

Areas of integration			
Economy & Employment Housing Education Health			
In general:	In general:	In general:	In general:
No information added.	No information added.	No information added.	No information added.

Areas of integration			
Social connection/cohesion Language & culture Safety & stability			
In general:	In general:	In general:	
No information added.	No information added.	No information added.	

Areas of integration			
Mobility Rights & Citizenship Rural/regional development			
In general:	In general:	In general:	
No information added.	No information added.	No information added.	

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# **Norway**

Authors: Veronica Blumenthal, Maria Taivalsaari Røhnebæk, Deniz Akin and Signe-Lise Dahl

In Norway, two regions were selected for the case study research in the MATILDE project: Midt-Gudbrandsdal (MG) and Nord-Østerdal (NØ) in Innlandet county. During the participatory research in WP 5, concrete ideas for integration and inclusion were developed. These ideas centered around the following areas of integration: economy and employment, social connection, language and culture, mobility as well as rights and citizenship (Røhnebæk et. al. 2022). Although there are some measures aiming to improve some of these areas, there is a need for further effort to strengthen the economic and social integration of migrants. There is, for example, a high threshold for labour market participation among immigrants in the region. Consequently, the multi-dimensional policy recommendations and solutions matrix include, for example, the idea of structured recognition procedures for non-formal qualifications. Such a national-level initiative would have a strong impact on the labour market at the regional level, where lowering the barriers to labour market participation is recommended. For further insights into the policy recommendations and solutions to meet the main challenges in the Norwegian case study regions, please see the multi-dimensional policy recommendation matrix below.

## 1. Government level: local

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
No information added.	No information added.	No information added.	
Solutions:	Solutions:	Solutions:	Solutions:
			"Right activity for all". A scheme offering free
			leisure activities (activity passes) for
			underprivileged youth.

Areas of integration			
Social connection/cohesion Language & culture		Safety & stability	
In general:	In general:	In general:	
To be socially active in inclusive and safe surroundings are key to	See description under "social	No information	
immigrant integration at the local level. It is through these arenas	connection/cohesion"	added.	
that newcomers socialize and acquire particular skills that	Policy recommendations:		
contribute to their employment and language acquisition, both	· Mentors: Door openers to		
important components of their integration to the society at large.	language and social integration.		
Immigrants, however, face a number of barriers for social	Examples of different iterations		
participation and inclusions that should be addressed.	of such mentor systems include:		

Policy recommendations:	"Language buddies", Local guides,	
Making information on events and activities more accessible:	and Welcome coordinators:	
Establish a local information sharing platform.		
· Activity passes & subsidized leisure activities for migrants and		
underprivileged youth.		
· Inclusion policies & initiatives directed at single household		
immigrants.		
• Enhance engagement of the volunteer sector as a supplement to		
the public refugee services.		

Areas of integration			
Mobility Rights & Citizenship Rural/regional development			
In general: In general: In general:		In general:	
No information added.	No information added.	No information added.	

# 2. Government level: regional

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
At the regional level, there is also a need for policies that will	No information	No information	No information
strengthen opportunities for immigrants' labour market participation,	added.	added.	added.
which will also benefit the regions' economic growth.			
Policy recommendations:			
· Lowering the barriers to labour market participation: Establishing a			
"job central".			
· Improve migrant's mobility (see "Mobility").			
· Improve access to vocational education opportunities for migrants in			
rural areas.			
• Entrepreneurial courses specifically adapted to immigrants.			

Areas of integration		
Social connection/cohesion	Language & culture	Safety & stability
In general:	In general:	In general:
No information added.	No information added.	No information added.

Areas of integration		
Mobility	Rights & Citizenship	Rural/regional development
In general:	In general:	In general:
There is a strong need for new initiatives that will enable geographic mobility in the case regions, as mobility is critical for social and labour market participation of the residents.  Policy recommendations: Improve migrant's mobility by facilitating driver's license obtainment through: 1) Suppling theory classes (digitally) in different languages, in cooperation with other regions. 2) Facilitation of practical driving training in cooperation with the volunteer sector unsustainability of public services in low densely populated areas; low involvement of local stakeholders in regional planning.  Possible solutions/recommendations: Innovative services; Institutionalisation of experiences and best practices; Foster linkages between local realities and national decision makers.	No information added	No information added-

#### 3. Government level: national

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
No information added.	No information added.	Strengthening opportunities for labour market inclusion by lowering the thresholds for acquiring and documenting formal qualifications.  Policy recommendations:  • Structured support and recognition procedures for non-formal qualifications.	No information added.
Solutions:	Solutions:	Pilot: Module based education for adults. The essence of these pilots is that the training is divided into smaller training units (modules) which can be more flexibly combined with work experience which in the end can lead to a formal certificate of competence (trade certificate).	Solutions:

Areas of integration		
Social connection/cohesion	Language & culture	Safety & stability
In general:	In general:	In general:
No information added.	No information added.	No information added.

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
No information	No information	Enhance predictability and communication for local settlement and integration work.	
added.	added.	Policy recommendations: A more regional perspective and increased predictability in assignment of refugees to municipalities by 1) Rewarding municipalities/regions that successful in their resettlement, qualification and integration effort, by prioritizing these municipalities/regions when allocating refugees. And 2) the national government should emphasize inter-municipal/ regional cooperation when assigning refugees to municipalities and not just the individual municipalities.	

## 4. Government level: European

Areas of integration			
Economy & Employment Housing Education Health			Health
In general:	In general:	In general:	In general:
No information added.	No information added.	No information added.	No information added.

Areas of integration		
Social connection/cohesion	Language & culture	Safety & stability
In general:	In general:	In general:
No information added.	No information added.	No information added.

Areas of integration		
Mobility	Rights & Citizenship	Rural/regional development
In general:	In general:	In general:
No information added.	No information added.	No information added.

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# Spain

Authors: Raúl Lardiés-Bosque, Nuria del Olmo Vicén

The case study in Spain was conducted in the rural region of Aragón with the focus on the impact of foreign immigrants aiming a demographic and socioeconomic revitalisation of the region (Lardiés-Bosque & del Olmo Vicén 2022a). In this sense, one of the focus for the elaboration of policy recommendations was at the local level, even though decisions at regional and national level have an impact at local level; so, the need for a multi-level governance in terms of migration and integration became obvious, as it was especially seen during the roundtables. There, the participating stakeholders highlighted the limitation of their competencies (Lardiés-Bosque & del Olmo Vicén 2022b). The main problems were identified in administrative and bureaucratic issues, in economy, in social cohesion and inclusion, in housing and in mobility. With regard to the multi-dimensional policy recommendations and solutions matrix, the information about procedures for migrants should be improved at a local level, located in "safety and stability". Nevertheless, this recommendation goes along with an improvement of the accessibility to services for mobility in rural regions at regional level, interconnected with mobility in rural development at this level. Alternatively, online access is recommended for the social connection, which needs to be implemented at national level. The complexity of the accessibility to services and information is highly inter-related in different areas of integration and needs to be handled at different governance levels. For further insights in the policy recommendations and solutions to meet the main challenges in the Spanish case study region refer to the multi-dimensional policy recommendation matrix below.

#### 1. Government level: local

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
	Increase the capacity of	Increase the autonomy and	No information
	municipalities to offer social	investment for the Adult	added.
	housing - more autonomy to	Education Centers (CPEPA)	
	municipalities (S. Regional	- "Certificates of Professionalism"	
	Level).	(S. Regional Level).	
lahaw minungto	laham mimanta	Labarra ata	Labour
Labour migrants:	Labour migrants:	Labour migrants:	migrants:
"Creation of Local Catalogues of			
Occupations with Difficult			
Coverage" to speed up the hiring of			
foreign people in relation to the			
needs of the labour market (s. Local			
level).			

Solutions:	Solutions:	Solutions:	Solutions:
Similar initiative is already being developed in a municipality on the urban outskirts of Madrid, where a local catalog of occupations -that are difficult to cover-is published, it is updated according to the demand of the labor market in the area (Participant, Regional roundtable).			

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
Campaigns against racism and xenophobia: more visibility to the migratory phenomenon (s. National & Regional Level).	No information added.	Improve the information available to immigrants on how to carry out procedures and procedures - (s. Local Level).	
Family migrants:	Family migrants:	Family migrants:	
Reactivate the figure of the 'coexistence agents' and intercultural mediators (s. Regional level).			

Solutions:	Solutions:	Solutions:
"Coexistence agents" (normally of foreign origin) hired		In some municipalities there is already a
by the Social Action sections of the regions who work		good practice of publishing
for the reception, orientation and intercultural		books/guides/tutorials with information for
mediation with foreign seasonal workers for		migrants in municipalities (Participant third
agricultural campaigns (Participant, Regional		sector organization, discussion group
roundtable).		CSWG Los Monegros + participant,
		Roundtable1, national level).

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
Job recognition of the function performed by local administration staff (municipalities and counties) (s. Local Level).	Campaigns against racism and xenophobia: more visibility of the migratory phenomenon (Regional L.). Reform of the local regime and administrative simplification for decision-making in local governments (National and Regional level).	No information added.	
Labour migrants:	Labour migrants:	Labour migrants:	
	Extend the possibility of voting in municipal		
	elections (e.g. by increasing the list of countries with		
agreement) (s. National Level).			

115

# 2. Government level: regional

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
Development of professional training in rural areas, with a diversity of studies and adapted to the demands of the main sectors of economic activity according to region. (s. Regional Level).	Provision of housing in adequate conditions of habitability in rural areas. (S. Regional Level).	Training in digital skills (s. Regional Level).	No information added.
Labour migrants:	Labour migrants:	Labour migrants:	Labour migrants:
	Reinforce the responsibility of employers in terms of accommodation for seasonal workers (s. National and Regional Level).		

Solutions:	Solutions:	Solutions:	Solutions:
	Housing census (bad conditions)	Courses through adult	
	plus economic aid to condition them	training centres	
	and offer them social rent, it is	(Participant, regional	
	working in some municipalities	roundtable 2).	
	(Participant, Group discussion		
	CSWG).		

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
Social Connection: Improve accessibility to online services in rural and	No information	No information	
mountain areas (S. National and Regional Level)	added.	added.	
Social Cohesion: Reactivate the figure of cultural mediators in educational			
centres (s. Regional Level).			
Solutions:	Solutions:	Solutions:	
Connections: Continue and accelerate the process initiated by the government			
of Aragon from the Department of Science, University and Knowledge Society			
to be able to bring broadband to the municipalities in collaboration with the			
Provincial Councils (Participant, regional roundtable).			
Social Cohesion: Increase hiring and maintain these from the beginning of the			
school year (Participant, regional roundtable).			

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
Improve accessibility to services in person in rural and mountain areas through the development of interurban transport. Plan for a New Road Transport Concession Map (s Regional Level).	Labour recognition of the function carried out from the municipalities (S. Regional Level).	Economy & Employment: Improve accessibility to online services in rural and mountain areas, and training in digital skills. To bring broadband to the municipalities (S. Regional Level).	
Other:	Other:	Education:	
		More technology training for these groups. To offer new/adapted studies on a rotating basis in the different population centres/towns (S. Regional Level). Many migrants come from densely urban contexts in their countries of origin, and they seem used to a lifestyle that has little to do with the mountain and rural ones.	
Labour migrants:	Labour migrants:	Mobility:	
		To organize integrated routes (buses for school transport but that can be used by the population (combined use). To densify the transport network (s Regional level).	

## 3. Government level: national

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
<ol> <li>Streamline the administrative procedures for renewing residence and work permits (S. National Level).</li> <li>Decentralization of job catalogues with difficult coverage to increase hiring and meet the demands of the economic activity of the area. (S. National and Regional Level).</li> <li>Reforms the Migration Law so that immigrants can work in low-demand economic sectors (S. National</li> </ol>	Challenges: not equal and adequate housing policies; low access to housing facilities. Possible solutions/recommendations: reverse the trend to structured policies to welcome TCNs.	No information added.	No information added.
level).  Labour migrants:	Labour migrants:	Labour migrants:	Labour migrants:
Avoid situations of supervening irregularity by not being able to obtain a new residence permit due to lack of an employment contract of a minimum duration of one year. (s. National Level).	Reinforce the responsibility of employers in terms of accommodation and to intensify inspection protocols since it is a responsibility of employers.		

- Adapt the Immigration Law to the current Labour Reform and to eliminate those articles that position the foreign person in second place.  Possible solutions/recommendations: better target work visa permission; widening micro-credit opportunities and access; guidance and mentorship programme; Improve public opinion and political actors' knowledge of the contribution of foreign immigrants to the Italian economy and society.	<ul> <li>Campaigns on the use and social responsibility of housing.</li> <li>Campaigns to encourage renting without distinction of origin or ethnicity. (Regional and National level).</li> </ul>		
Solutions:	Solutions:	Solutions:	Solutions:
Promote hiring at origin in some regions, like Andalucia (Huelva) (Participant, National Roundtable 1) -The Ministry of Inclusion, Social Security and Migration has launched a regulatory reform to give work permits to immigrants who occupy jobs that are not covered and who remain free. This will be done in three ways: 1) expanding hiring at origin (not only with temporary workers); 2) allowing foreign students to work; 3) allowing irregular immigrants to train in jobs where personnel are needed (Participant, Roundtable 1 National level).	The central government, from the General Secretariat for the Demographic Challenge, has developed measures applicable to the management of housing in rural areas, which will be implemented in collaboration with the governments of the autonomous communities.		

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
Social Connection: Improve accessibility to online services in rural and mountain areas (S. National and Regional Level).	No information added.	Request to have to stop passing an exam to access Spanish nationality (or reduce the difficulty) (S. National Level).	
Labour migrants:	Labour migrants:	Labour migrants:	
Improve online access through the portals of the Ministry, simplifying both in form and in language, (S. National Level).			
Family reunion:	Family reunion:	Family reunion:	
		Increasing and bringing the immigration offices closer to the citizen in rural areas (S. National Level).	
Solutions:	Solutions:	Solutions:	
The General Directorate for the Demographic Challenge (Ministry for the Ecological Transition and the Demographic Challenge) has carried out a plan with 130 measures, among which it is contemplated to extend the network with a speed of 100 megabytes for the entire territory. (Participant, Regional roundtable 2).			

Areas of integration		
Mobility	Rights & Citizenship	Rural/regional development
In general:	In general:	In general:
No information added.	Application for Waiver of the exam to access Spanish nationality (S. National Level).	Increase multilevel management (S. National and Regional Level).
Solutions:	Solutions:	Solutions:
		Creation of Territorial Innovation Centers
		(Participant, national roundtable).

## 4. Government level: European

Areas of integration			
Economy & Employment Housing Education Health			Health
In general:	In general:	In general:	In general:
No information added.	No information added.	No information added.	No information added.

Areas of integration		
Social connection/cohesion	Language & culture	Safety & stability
In general:	In general:	In general:
No information added.	No information added.	Intensify and extend the presence of Frontex operations in the
		Canary archipelago and other European borders (s. National Level and European level)
Solutions:	Solutions:	Solutions:
		Currently, "Indalo" operation, which covers the Western
		Mediterranean and monitors all activities on the Western
		Mediterranean route between Morocco and Spain. border
		surveillance tasks, and rescue of immigrants
		[https://frontex.europa.eu/we-support/main-
		operations/operations-minerva-indalo-spain-/ (accessed last:
		06.06.2022)].

Areas of integration					
Mobility	Mobility Rights & Citizenship				
In general:	In general:	In general:			
No information added.		No information added.			
Asylum seekers:	Asylum seekers:	Asylum seekers:			
	Reform of the EU asylum system				
	-Application procedures in the EU should also be				
	harmonised.				
	-The acceptance should also be proportional to the level				
	of development of the countries, assuming that				
	responsibility (National and European Level).				

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## **Sweden**

Author: Zuzana Macuchova

The case study research in Dalarna, Sweden was conducted in the thematic frame of labour market integration and education. While the job opportunities and requested skills were specifically discussed with TCNs and local employers in Hedemora and Vansbro municipality, language learning and diversity in communication were emphasised with the public administration and stakeholders in the field of integration in Vansbro (Mathisen & Hansson 2022). Hence, the main elaborated policy problems are located in the areas of integration economy and employment, education as well as language. Accordingly, the unemployment of migrants is higher than of natives. Additionally, there is a gender gap among the migrants. These differences can be explained by the interrelation of language skills with work opportunities in Sweden. The policy recommendations of language training in combination with work, consequently, inter-relates with all the aforementioned areas of integration and needs to be considered at different governance levels (local and national). For further insights in the policy recommendations and solutions to meet the main challenges in the Swedish case study regions refer to the multi-dimensional policy recommendation matrix below.

#### 1. Government level: local

Areas of integration				
Economy & Employment	Housing	Education	Health	
In general:	In general:	In general:	In general:	
Dalarna (D): lack of knowledge on	No information	D: Women are less involved in		
local employers, which would	added.	introductory programs and		
facilitate employment possibilities of		language courses of Swedish for		
asylum seekers.		foreigners (SFI).		
>Consolidate current knowledge		>Investigate reasons behind		
about the labour market, about		differences between women's and		
companies' need when it comes to		men's involvement in SFI.		
hiring new employees.		D: Women are performing worse		
D: Lack of cooperation between local		compared to men, i.e. takes longer		
employers and education partners.		time to finish		
>Offer arenas for networking		>Investigate reasons behind		
between local companies and		differences between women's and		
education partners.		men's performance in SFI.		

Asylum seekers:	Asylum seekers:	Asylum seekers:	Asylum seekers:
			D: Currently, not so much
			focus on public health of
			asylum seekers
			>Strengthen the focus
			because it is fundamental
			to cohesion and a
			sustainable working life
Solutions:	Solutions:	Solutions:	Solutions:
D: Good results of combination of SFI			
course in connection with			
work/practice.			
>Continue with the combination of			
language courses with welding			
training or chef training.			

Areas of integration				
Social connection/cohesion	Language & culture	Safety & stability		
In general:	In general:	In general:		
D: Burden on civil society might be too heavy, risk to deteriorate it. >consolidate knowledge about which meeting places there exist in municipalities when it comes to integration work.	No information added.	No information added.		
Refugees:	Refugees:	Refugees:		
D: Burden on civil society might be too heavy, risk to deteriorate it. >consolidate knowledge about which meeting places there exist in municipalities when it comes to integration work.				

Areas of integration				
Mobility Rights & Citizenship Rural/regional development				
In general:	In general:	In general:		
No information added.	No information added.	No information added.		

## 2. Government level: regional

Areas of integration				
Economy & Employment	Housing	Education	Health	
In general:	In general:	In general:	In general:	
D: Lack of knowledge on local employers, which would facilitate employment possibilities  >Decide what organ on a regional level will coordinate and establishing a platform for communication on integration in the region  D: It might be difficult to commute to more remote parts of the region  >Develop solutions for more efficient public transport in rural areas	No information added.	No information added.	No information added.	

Areas of integration				
Social connection/cohesion Language & culture Safety & stability				
In general:	In general:	In general:		
No information added.	No information added.	No information added.		

Areas of integration				
Mobility	Rights & Citizenship	Rural/regional development		
In general:	In general:	In general:		
D: It might be difficult to commute to more remote parts of the region with public transport  >A goal should be to foster stronger connections between rural and urban areas and to increase the mobility possibilities of the rural population in general and those without access to a car more	No information added.	No information added.		
specifically.				

### 3. Government level: national

Areas of integration				
Economy & Employment	Housing	Education	Health	
In general:	In general:	In general:	In general:	
D: Knowledge on local labour market	No	D: Language educations combined with employment are	No	
ouch local matching is difficult information		offered at a municipal level.	information	
without physical employment offices. added.		>The opportunities for cooperation between	added.	
>Strive for physical meeting places,		municipalities need to be improved, which may require a		
besides digital solutions. change in the law. This would enable to join programs i				
		neighbourhooding municipalities.		

Areas of integration				
Social connection/cohesion Language & culture Safety & stability				
In general:	In general:	In general:		
No information added.  No information added.  No information added.				

Areas of integration					
Mobility Rights & Citizenship Rural/regional development					
In general:	In general:	In general:			
No information added.  No information added.  No information added.					

## 4. Government level: European

Areas of integration					
Economy & Employment Housing Education Health					
In general:	In general:	In general:	In general:		
No information added.  No information added.  No information added.  No information added.					

Areas of integration					
Social connection/cohesion Language & culture Safety & stability					
In general:	In general:	In general:			
No information added.	No information added.	No information added.			

Areas of integration					
Mobility Rights & Citizenship Rural/regional development					
In general: In general: In general:					
No information added.  No information added.  No information added.					

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# **Turkey**

Authors: Ayhan Kaya, Fatma Yilmaz-Elmas

In Turkey, the focus was on the rural peculiarities and the impact of immigration in the context of agricultural production in the rural case study region Karacabey. The agricultural industries and its synergies are of high advantage for the rural development in this region. Nevertheless, there is a shortage of labour force and in consequence, a high demand of foreign labour force (especially in the summer period), to continue a sustainable local development. With the attendance of migrant workers, mainly Syrians under Temporary Protection Status (TPS), different challenges arise (Kaya & Yilmaz-Elmas 2022), e.g. the residence permit status, the informality of labour, child labour and in consequence, dropouts in schools, temporariness and separation. Following, the multi-dimensional policy recommendations and solutions matrix mainly focuses on the areas of integration in this context. For example, the central recommendations for economy and employment at local level are to enable a rights-based approach and an equal and fair access to the labour market. This is overlapping with the national level, where the revision of the Labour Law is recommended. Both are interdependent with the recommendation for rural development at national level to offer support for agricultural, seasonal workers by trade unions. Such improvements at different governance levels might support the fight against informality. For further insights in the policy recommendations and solutions to meet the main challenges in the Turkish case study region refer to the multi-dimensional policy recommendation matrix below.

#### 1. Government level: local

Areas of integration				
Economy & Employment	Housing	Education	Health	
In general:	In general:	In general:	In general:	
Rights-based approach by all local actors in communicating with migrants. Ensuring equal & fair access to labour market procedures and the facilitation of full access to legal aid.	Ensuring better accommodation as most refugees are destitute and depend on temporarily hosts:  - develop programs of quality control to ensure minimum quality and safety standards in housing.  Sustainable Accommodation:  - local municipal actors & the local representatives of the central state actors together with local employers make sure that migrants are granted the possibility to have a decent accommodation during their stay in the given locality  - organise sustainable accommodation facilities for seasonal migrant workers with the support of local stakeholders and civil society organisations.	No information added.	No information added.	

Asylum seekers:	Asylum seekers:	Asylum seekers:	Asylum seekers:
	Problems in finding private accommodation due to language barriers, prejudices, lack of work permits, etc develop programs of quality control to ensure minimum quality and safety standards in housing.		

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
Engaging the media: - implementation of a communication strategy to appeal to the local media promoting solidarity and human protection values, with biographies and refugee testimonials, and an explanation of how they relate to all of the native population by the local branch of Directorate Migration Management.	Engaging the media: - implementation of a communication strategy to appeal to the local media promoting solidarity and human protection values, with biographies and refugee testimonials, and an explanation of how they relate to all of the native population by the local branch of Directorate Migration Management.	No information added.	

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
No information added.	No information added.	Agri-tourism and eco-tourism: financial opportunities to develop and pursue new projects in agro-tourism and eco-tourism for locals  Organic agriculture: opportunity to learn the technics of organic agricultural production  Cooperatives of local business associations & local municipalities with agricultural producers to organise the sale & transportation of products to outside markets.  Smart Villages are established to be trained to develop skills about the use of technology & efficient methods in agricultural production, marketing, sale, communication.	
Solutions:	Solutions:	Solutions:	
		Smart Village: implemented like in the city of Aydın (see http://www.vodafoneakillikoy.com/).	

# 2. Government level: regional

Areas of integration					
Economy & Employment Housing Education Health					
In general:	In general:	In general:	In general:		
No information added.	No information added.	No information added.	No information added.		

Areas of integration					
Social connection/cohesion Language & culture Safety & stability					
In general:	In general:	In general:			
No information added.	No information added.	No information added.			

Areas of integration					
Mobility Rights & Citizenship Rural/regional development					
In general:	In general:	In general:			
No information added.	No information added.	No information added.			

## 3. Government level: national

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
Preventing Child Labour:	No	Access to education:	Access to health services:
- the Ministry of National Education	information	- increase childcare access and	- consider the need of
collaborate with the relevant local	added.	language course opportunities and	refugees and migrants who
actors, land owners; - Inform and train		incentives so that adults are better	suffer from health
the producers about the negative		able to attend language courses.	problems, including
consequences of child labour.		Preventing drop-outs in schools:	emotional or mental
- local actors and international		- measures to change the conditions	disorders that require
institutions collaborate to offer		that weaken migrant children's ties	prompt professional
educational and child-care services to		with school after their enrolment in the	treatment.
the migrant communities.		education system should be planned	- make Arabic translators
Amendment of the Labour Law:		and implemented in order to prevent	available at all hospitals and
- revise the Labour Law No 4857 to		the school dropouts:	government offices, and
better recognize the rights of migrant		- train teachers to be informed about	hospital staff should be
labour.		intercultural communication;	trained regarding migrant
		- strengthen the Turkish language	needs.
		training for the Syrian students;	

		<ul> <li>engage students' parents trough their children to become more integrated to the schooling activities;</li> <li>better inform the local students about the difficulties that the Syrians face in everyday life so that Syrian children will not be often exposed to peer pressure.</li> </ul>	
Refugees:	Refugees:	Refugees:	Refugees:
• Improving employment opportunities: It is widely accepted that dependence on the state is reduced when refugees are working. Refugees should, preferably, be granted permission to work so that they could generate an independent financial self-sufficiency to maintain an adequate standard of living. The state should simplify and standardize the process of ensuring recognition of qualifications and university degrees earned in the countries of origin.			

Areas of integration				
Social connection/cohesion	Language & culture	Safety & stability		
In general:	In general:	In general:		
	No information added.	No information added.		
Refugees:	Refugees:	Refugees:		
Local municipalities organise get-together meetings for immigrants and the native populations in different neighbourhoods where there is a critical mass of migrants.				
Labour migrants:	Labour migrants:	Labour migrants:		
Local municipalities organise get-together meetings for immigrants and the native populations in different neighbourhoods where there is a critical mass of migrants.				

Areas of integration		
Mobility	Rights &	Rural/regional development
	Citizenship	
In general:	In general:	In general:
No	No	In general:
information	information	• Revision of the Law 6360:
added.	added.	- revise the Law No. 6360, according to which the legal entity of villages was removed in the
		provinces in order to prompt the inhabitants of villages to invest in agricultural production.

141

## 4. Government level: European

Areas of integration			
Economy & Employment Housing Education Health			
In general:	In general:	In general:	In general:
No information added.	No information added.	No information added.	No information added.

Areas of integration			
Social connection/cohesion Language & culture Safety & stability			
In general:	In general:	In general:	
No information added.	No information added.	No information added.	

Areas of integration			
Mobility Rights & Citizenship Rural/regional development			
In general:	In general:	In general:	
No information added.	No information added.	No information added.	

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# United Kingdom (Scotland)

Authors: Michele Bianchi, Maria Luisa Caputo

The case study region in Scotland was the Outer Hebrides, which is a group of islands on the western edges of Scotland. The thematic focus was the impact of a small share of migrants within the total population on the long-term sustainability of the local community and economy, with special emphasis on the fishing sector facing a labour shortage (Caputo et. al. 2022). The main problems in this region are the depopulation (emigration of young people, immigration of British pensioners), the challenging mobility (on/across the islands and from/to the mainland), lack of affordable housing, and since Brexit workforce scarcity threatening the survival of the fishing industry in this region. Migration – on the other hand –contributes to the population balance and to the local economy. However, migration is restricted by the post-Brexit migration system, which did not created a route for the "unskilled" workers, previously filled by EU migrants from countries part of the 2004 EU enlargement.

The UK's migration policy does not respond to the needs of the local communities and economy. Sponsorship and skilled work visa to the UK are inadequate as they are expensive (the administrative process, the fees, and the salary threshold) and in the analysed case study always unsuccessful because the migrant did not meet the English language requirement. Recommendations to lower these barriers and to approach English as a goal and a mean for integration are mentioned at British level in the integration area "language and culture" in the matrix. Above all, this migration policy negatively affects the rural development. Furthermore, it is recommended at Scottish national level to facilitate the settlement of migrants in rural and remote regions. As an example of good practice, the matrix refers to the resettlement scheme for refugees in rural and remote Scottish regions. For further insights in the policy recommendations and solutions to meet the main challenges in the Scottish case study regions refer to the multi-dimensional policy recommendation matrix below.

#### 1. Government level: local

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
Problems (P): Difficulties	P: Housing scarcity and unaffordable		P: Challenges in accessing health
for local firms to find	prices on the private market.		services, notably in the most
workforce.	R: To dis-incentive locals to rent		remote areas and for specialised
Recommendations (R): To	properties for short-term vacation		health issues. The health system
design a local system that	and put the asset on long-term		is increasingly oriented toward an
offers a job position linked	rental.		ageing population, and therefore
with integration	P: The social housings are few,		essential services e.g. Maternity
opportunities.	mostly in Stornoway, and far away		wards are not provided anymore
	from many fishing industries that		elsewhere then in the Stornoway
	most need new workers.		Hospital.
	R: To coordinate the social housing		R: To design a health system of
	planning with requests from the		proximity for remote
	economic sectors.		communities.
Labour migrants:	Labour migrants:	Labour migrants:	Labour migrants:
	P: Temporary accommodation might not be adequate.		

	R: To support local firms in finding		
	accommodations with better		
	conditions and to facilitate the		
	building of new venues.		
Family migrants:	Family migrants:	Family migrants:	Family migrants:
P: To find job for both	P: housing is a barrier for migrant		
partners.	family to settle (difficulty to bring		
R: In the local scheme for	over the family without a proper		
job offers, these have to	accommodation). Social housing		
be associated with other	partially responded to their needs		
potential jobs for partners.	but there are few available options		
	and not always in the same		
	islands/area where firms are		
	located.		
	R: To create a scheme to offer a		
	combination of job positions and		
	adequate accommodations in		
	remote communities.		

Solutions:	Solutions:	Solutions:	Solutions:
Refugees are well	The Hebridean Housing Partnership	Migrants and	Social workers accompany the
supported in their	and the Local Council already	refugees attend	refugees to register in the local
integration in the local	discuss the investment plan. They	higher education in	GP practice and therefore to
labour market – both in	can extend the dialogue to local	the islands thanks to	access health cares.
terms of acquisition of	economic actors.	the presence of a	
competences to use		college. A Local third	
locally, and of support to		sector organizations	
become self-employed		works to match	
and open their own		professional	
business.		education and job	
		market gaps.	

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
P: In remote communities, social	P: ESOL classes are currently limited to		
connections might be few.	refugees.		
R: To incentivate access to the	R: To expand these to migrants who		
volunteering sectors as an occasion of	need them.		
encounter between migrants and locals.			

Labour migrants:	Labour migrants:	Labour migrants:
	P: ESOL not provided for them. R: To provide more ESOL classes also in	P: Migration status and living conditions potentially put at risk of
	partnership with firms to optimize migrants' time.	exploitations migrant workers in the Western Isles. R: To assist them and firms to find
		adequate conditions for temporary permanence.
Family migrants:	Family migrants:	Family migrants:
	P: Migrant families rarely choose classes for Gaelic education. R: To incentive the learning of Gaelic through new initiatives.	
Solutions:	Solutions:	Solutions:
Befriend initiatives are in place. Locals are in touch with Syrian and Afghani refugees and they go out once per week to have a coffee, discover the territory, have a chat, get information about something. The volunteers run childcares to allow refugees to participate in English classes.	Provision of quasi-individualised ESOL classes linked to childcares facilities for refugees.	

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
P: Mobility can be difficult without a	P: Important changes in	Depopulation strongly affects the rural development of	
private vehicle.	the right of EU migrants	the Outer Hebrides. Migration can contribute to the	
R: To provide migrants with resources	living in the Western	survival of these communities and their economic	
to pay driving lessons.	Isles since Brexit. People	sectors.	
	willing to migrate in the		
P: Links between islands and the	Western Isles under the		
mainland are challenging due to an	Skilled Worker Visa were		
ageing ferry fleet.	unable to do so because		
R: To advocate toward the local	of the English skills (B1)		
transport authority the request for	requirement.		
adequate connections.	R: No solution at local		
	level. See the regional		
P: Flights to the mainland are	and national scale.		
expensive.			
R: To facilitate travels to the home			
country with an island allowance.			

Economy & Employment:
Job offer have to encompass also accommodation, access to local service, and other job offers for partners.
Housing:
Costs on private market are high; most of the available houses are for short-term rental for tourism.  R: Collaborations with local economic actors.
Education:
Range of opportunities for migrants to enter education and training and better their job position, starting new enterprises and participating in the economic development of the region.
Health:
The challenges in accessing health cares and the cares oriented increasively toward an ageing population are a barrier to regional development.  R: To design a health system of proximity for all the population and facilitated ways to access it for migrants.
Social connection/cohesion:
Social cohesion in those small, rural communities is strong and it is an asset for rural development. R: To incentive voluntary sector as a way to connect migrants and communities.

		Language & culture:
		English skills among migrants is an important indicator of their social inclusion. Migrants with Gaelic skills generally contribute to the continuation and to the valorisation of the local language and culture.  R: Further opportunities for migrants to access resources to learn English.
		Safety & stability:
		Rural development cannot be based on economic activities who put migrant workers at risk of exploitation. R: Attention need to be given to migrants in labour intensive sectors.
Labour migrants:	Labour migrants:	Labour migrants:
	P: Difficulties in access EU settlement and presettlement Status or Frontier worker visa to guarantee some of their previous rights, as they did not have all the needed proof (e.g. in the case of informal accommodation or self- employed position).	The current migration system makes the arrival and settlement difficult for them. These challenges broke the migration chains that worked in the previous 15-20years that brought people to the Western Isles.  R: See the regional and national scale for details on the review of migration policy.

	R: No solution at local	
	level. See the regional	
	and national scale.	
		Mobility:
		Mobility from/to the islands is also highly challenging.
		R: To develop further the mobility system to this area.
Solutions:	Solutions:	Solutions:
	Scottish Rural Visa Pilot.	To take inspiration from the resettlement schemes for
		Asylum Seekers and Refugees to design a local-based
		plan for integration and settlement

## 2. Government level: regional

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
P: Scotland looks for migrant workers in many sectors of its economy and with specific needs of workforce established at local level. R: To advocate for a revision of the national migration policy.	P: In remote areas second homes, tourism oriented rental market and housing stock in bad conditions highly limit the availability of housing. R: To incentive the rental of properties into local scheme for migrants' settlement.		P: Rural and remote areas strongly rely on the health services provided in the urban areas. They travel there to access specialised cares. R: To provide adequate support to arrive at the health services from the remote areas.
Refugees:	Refugees:	Refugees:	Refugees:
P: They face challenges in entering the labour market. R: To work with private sector and third sector to develop initiatives to facilitate their entrance.		P: Refugees' skills are often not recognised and they require to do new training. R: To recognize adequately these backgrounds and facilitate refugees' access to	

P: Their skills are often not recognised and they require to do new training. R: To support them with dedicated training and professional education in accordance to their background.		program to recognize officially their skills.	
Labour migrants:	Labour migrants:	Labour migrants:	Labour migrants:
P: Shortage of migrant workers in different sectors. R: Rural visa scheme with detailed list of shortage for each region.	Accommodation was also proven to challenge their access to their rights (as in the case of accessing the settlement status).  P: Temporary accommodation might not be adequate and put them at risk of exploitation as in the case of the fishing and tourism industry when migrants live in their workplace.  R: To integrate the job offers in rural areas with accommodations.		

Solutions:	Solutions:	Solutions:	Solutions:
To create a migration system	To create a migration		Refugees have the right to NHS
that takes into account the	system that takes into		healthcare. Social worker
lack of workforce in rural	account the scarcity of		accompany the refugees to
Scotland as proposed by the	accommodation in rural		register in the local GP practice
Rural Visa Scheme pilot of	Scotland as proposed by		and therefore to access health
the Expert Advisory Group on	the Rural Visa Scheme pilot		cares.
Migration of the Scottish	of the Expert Advisory		
Government and supported	Group on Migration of the		
by the Migration Advisory	Scottish Government and		
Committee of the British	supported by the Migration		
government.	Advisory Committee of the		
	British government.		

Areas of integration			
Social connection/cohesion	Language & culture	Safety & stability	
In general:	In general:	In general:	
No information added.	P: Reduction of the ESOL provision, in some Local Authorities they are active only for refugees. R: To integrate further this offer also for other migrants who need it.	No information added.	
Refugees:	Refugees:	Refugees:	
	P: Refugees of the Syrian Vulnerable People Resettlement Program found hard to study English in a formal way and to wait to access the labour market once they attain a certain level of English.		

	R: To integrate this with internship in local firms.	
Solutions:	Solutions:	Solutions:
	ESOL classes for refugees.	

Areas of integration					
Mobility	Rights & Citizenship	Rural/regional development			
In general:	In general:	In general:			
P: Difficulties to connect rural and	P: The current migration system cannot	In many rural areas, the absence of			
remote areas.	meet the need of newcomers for rural	newcomers is compromising the survival			
P: The flight links are generally too	Scottish regions that face depopulation	of many firms.			
expensive to be afforded by labour	and lack of workforce	R: To implement a migration system that			
migrants.	R: To implement a migration system that	can facilitate the settlement of migrant			
R: To consider incentive for	can facilitate the settlement of migrant	population in rural and remote Scottish			
supporting the moving costs for	population in rural and remote Scottish	regions as proposed by the Rural Visa			
those who want to move and	regions as proposed by the Rural Visa	Scheme pilot. This would be by providing			
settle in a rural remote area in the	Scheme pilot of the Expert Advisory Group	a route for migrants willing to fulfill			
form of an Island allowance.	on Migration of the Scottish Government	positions who are in labour shortage or in			
	and supported by the Migration Advisory	sectors who are considered key for the			
	Committee of the British government.	local development.			
Solutions:	Solutions:	Solutions:			
The Scottish Government has					
already implemented a form of					
Highlands and Isles allowance but					
it can be improved.					

157

### 3. Government level: national

Areas of integration			
Economy & Employment	Housing	Education	Health
In general:	In general:	In general:	In general:
P: The UK Gov is the main policy-maker. There is disagreement	No information	No information	No information
between the Scottish and UK government on the migration policy. The	added.	added.	added.
current migration system does not consider the necessities of rural			
areas.			
R: To pressure for a revision of the Tier-point system and introduction			
of regional-based shortage list.			
Solutions:	Solutions:	Solutions:	Solutions:
The Scottish government proposes a Shortage Occupation List on the			
basis of regional needs.			

Areas of integration			
Social connection/cohesion	Safety & stability		
In general:	In general:	In general:	
No information added.	P: The requirement of B1 in English that the Tier-point system requests for newcomers is a barrier for many migrant workers. R: To ask for a facilisation on the requirement for migrants who agree to work in remote areas.	No information added.	

Areas of integration			
Mobility	Rights & Citizenship	Rural/regional development	
In general:	In general:	In general:	
No information added.	P: Many foreign workers do not consider to move to the UK rural areas because of the complexity to obtain a working visa under the new conditions of the migration policy.  R: To implement a policy framework dedicated to the migration to rural areas intertwined with the solutions described in the lower levels		
Solutions:	Solutions:	Solutions:	
	To allow the Rural Visa Scheme Pilot for Scotland.	To allow the Rural Visa Scheme Pilot for Scotland.	

## 4. Government level: European

Areas of integration				
Economy & Employment Housing Education Health				
In general:	In general:	In general:	In general:	
No information added.	No information added.	No information added.	No information added.	

Areas of integration					
Social connection/cohesion Language & culture Safety & stability					
In general:	In general:	In general:			
No information added.	No information added.	No information added.			

Areas of integration		
Mobility	Rights & Citizenship	Rural/regional development
In general:	In general:	In general:
No information added.	No information added.	After Brexit, the UK is independent from the EU policy and decisions; therefore, it is not possible to examine problems and recommendations.

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### Conclusion

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The policy recommendations and solution matrix of each MATILDE country aimed to highlight the most relevant policy issues and their interconnectedness. The case studies had a thematic as well as a governance focus that was elaborated and validated, targeting the related areas of integration, levels of governance, migrant groups and their interdependencies.

As the matrixes have shown, policies in migration and integration are strongly interconnected in different areas of integration (vertical) and at all government levels (horizontal), which is in line with the mid-level theory of Ager and Strang (2008), and affect groups of migrants differently (vertical). Nevertheless, political targets and objectives often differ or even contradict each other. For example, a decision at national level can impact the regional and local level negatively. The Brexit of the United Kingdom, e.g. led to a lack of EU-workforce that threats the fishing industry in Scotland. Additionally, such decisions can result in conflicts in the implementation of the policies. For example, many MATILDE regions are struggling with labour shortages, but national restrictions for labour market integration of asylum seekers hinder to counteract this negative trend. Consequently, the matrixes with their inter-relations clearly demonstrate that

- the multi-level governance approach should be aimed for migration and integration policies, in order to achieve a coherent distribution of competencies and responsibilities of all involved policy actors, stakeholders and NGOs at all governance levels;
- the determination of competencies and responsibilities needs to be cleared;

- implementation of migration and integration policies should be evaluated, in order to avoid conflicts at the different government levels (horizontal) and among the different actors and/or departments (vertical);
- upcoming political decisions and legal frameworks should be evaluated beforehand (assessment of political and legal consequences), in order to avoid conflicts at the different government levels (horizontal) and among the different actors and/or departments (vertical);
- place-based policies are of importance for the rural development, in order to meet the needs of the rural and mountainous regions and of the population with and without a migrant background (bottom-up processes);

The policy recommendations and solution matrix has also shown coinciding needs between different countries addressed to the EU level. For example, Germany, Austria and Finland recommends to decrease the bureaucracy and complexity for applying for funding, in order to increase the access for NGOs and smaller municipalities or regions. Such simplifications would have a positive impact, when funding is gained, where it is needed. Furthermore, a reform of the EU's asylum system is requested, e.g. with standards for the asylum procedure and minimum standards for the accommodation and care, as the case study results of Austria and Spain show. In addition, this would help to clarify the responsibilities and competences in asylum issues.

To sum up, the interdependences of government levels (horizontal), areas of integration (vertical) and groups of migrants (diagonal) and especially the complexity of these interdependences evidence the importance of standards at highest level (EU), but place-based approaches at regional and local levels. A clarified distribution of competencies and responsibilities between the different actors and goals aiming at uniformly coordinated goals would increase the ability of immigration being a chance for rural development.